

**Management Discussion and Analysis** 

For the three and nine months periods ended September 30, 2021 and September 30, 2020 (Expressed in Canadian Dollars)

This management discussion and analysis ("MD&A") dated November 3, 2021 of Anaconda Mining Inc. ("Anaconda" or the "Company") provides a discussion of the Company's consolidated financial position and the results of its consolidated operations for the three and nine months ended September 30, 2021. This MD&A should be read in conjunction with the Company's condensed interim consolidated financial statements and the related notes for the three and nine months ended September 30, 2021 and September 30, 2020, which were prepared in accordance with International Financial Reporting Standards ("IFRS") applicable to the preparation of interim financial statements, including International Accounting Standard ("IAS") 34, Interim Financial Reporting. Since the condensed interim consolidated financial statements do not include all disclosure required by IFRS for annual statements, they should be read in conjunction with the Company's audited consolidated financial statements as at and for the year ended December 31, 2020. This MD&A should also be read in conjunction with the risk factors described in the "Risk Factors" section at the end of this document. Additional information, including the condensed interim consolidated financial statements for the three and nine months ended September 30, 2021, the audited annual financial statements for the year ended December 31, 2020, the Company's Annual Information Form for the year ended December 31, 2020, and press releases, have been filed through the System for electronic Document Analysis and Retrieval ("SEDAR") and are available online under the Anaconda Mining Inc. profile at www.sedar.com.

All amounts presented are in Canadian Dollars unless otherwise stated.

Certain non-IFRS measures are included in this MD&A, including operating cash cost per ounce and all-in sustaining costs ("AISC") per ounce. In the gold mining industry, these are common performance measures but may not be comparable to similar measures presented by other issuers. Anaconda believes that these measures, in addition to that information prepared in accordance with IFRS, provides investors with useful information to evaluate the Company's performance and ability to generate cash flow from its operations. Accordingly, it is intended to provide additional information and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. For further information, refer to the "Non-IFRS Measures" section of this MD&A.

#### **Company Overview**

Anaconda Mining is a TSX and OTCQX-listed gold mining, development, and exploration company, focused in the top-tier Canadian mining jurisdictions of Newfoundland and Nova Scotia. The Company is advancing the Goldboro Gold Project in Nova Scotia, a significant growth project subject to an ongoing Feasibility Study, with Measured and Indicated Mineral Resources of 1.9 million ounces (16.0 million tonnes at 3.78 grams per tonne ("g/t")) and Inferred Mineral Resources of 0.8 million ounces (5.3 million tonnes at 4.68 g/t) (please see The Goldboro Gold Project Technical Report dated March 30, 2021). Anaconda also operates mining and milling operations in the prolific Baie Verte Mining District of Newfoundland which includes the fully-permitted Pine Cove Mill, tailings facility and deep-water port, as well as ~15,000 hectares of highly prospective mineral property, including those adjacent to the past producing, high-grade Nugget Pond Mine at its Tilt Cove Gold Project.

Anaconda's common shares trade on the Toronto Stock Exchange ("TSX") under the symbol "ANX" and on the OTCQX under the symbol "ANXGF". Anaconda Mining Inc. is incorporated under the laws of Ontario, with its registered head office located at 20 Adelaide Street East, Suite 915, Toronto, ON M5C 2T6. Further information about Anaconda Mining can be found in the Company's regulatory filings, including the Annual Information Form, available on SEDAR at www.sedar.com and on the Company's website at <a href="https://www.anacondamining.com">www.anacondamining.com</a>.

#### **COVID-19 Pandemic and Preparedness**

As of the date of this MD&A, Point Rousse continues to operate and the robust health and safety protocols, including social distancing and wearing masks, remain in place and are continually reviewed based on recommendations from medical authorities. During the third quarter of 2021, an outbreak of cases in the Baie Verte Peninsula affected certain staff of the Company's mining contractor, which impacted mine haulage for a period of time. The impacted staff quarantined immediately and comprehensive and timely testing limited any further impact of the localized outbreak on operations.

A number of strict health and safety protocols have been established to minimize risk to our employees and contractors, with appropriate mitigation plans to limit the impact of any exposure (as described above). All work-related travel is being limited to essential travel with all employees following all applicable provincial public health regulations and are strongly being encouraged to vaccinate. Anaconda will continue to closely monitor the situation and will provide updates should they be required.



## **Corporate Update**

On June 23, 2021, the Company announced the results of the Preliminary Economic Assessment ("PEA") prepared in accordance with National Instrument 43-101 ("NI 43-101") for the Goldboro Gold Project. Based on the significantly expanded Mineral Resource announced on February 22, 2021, the PEA demonstrates the potential for strong economics from both open pit and underground mine operations over an estimated 17.6 year life of mine, with continued opportunity for growth as the Goldboro Deposit remains open in all directions. The PEA reported after-tax Net Present Value at a 5% discount rate ("NPV 5%") of \$547 million and an after-tax Internal Rate of Return ("IRR") of 24.4%, with an after-tax payback of 3.2 years based on a gold price of \$2,000 per ounce (US\$1,550 at an exchange rate of 1.29 C\$/US\$).

On October 13, 2021, the Company announced an updated Mineral Reserve and Resource for the Argyle Deposit, prepared in accordance with NI 43-101. The updated Mineral Reserve and Resource includes Probable Mineral Reserves of 529,100 tonnes at an average diluted grade of 1.99 g/t containing 33,850 ounces of gold.

On October 19, 2021, the Company announced an updated Mineral Resource for the Stog'er Tight Deposit, prepared in accordance with NI 43-101. The Stog'er Tight Mineral Resource includes Indicated Mineral Resources of 62,300 ounces of gold (642,000 tonnes at a grade of 3.02 g/t) and Inferred Mineral Resources of 9,600 ounces of gold (53,000 tonnes at a grade of 5.63 g/t).

## **Consolidated Results Summary**

Financial Results	Three months ended September 30, 2021	Three months ended September 30, 2020	Nine months ended September 30, 2021	Nine months ended September 30, 2020
Revenue (\$)	5,855,453	12,703,630	20,155,365	31,594,739
Cost of operations, including depletion and depreciation	6,245,043	5,540,360	23,123,227	18,368,320
Mine operating (loss) income (\$)	(389,590)	7,163,270	(2,967,862)	13,226,419
Net (loss) income (\$)	(1,078,899)	3,982,777	(5,778,000)	7,436,040
Net (loss) income per share (\$/share) – basic and diluted	(0.01)	0.03	(0.03)	0.05
Cash generated from operating activities (\$)	251,303	6,183,727	(1,030,618)	12,007,716
Capital investment in property, mill and equipment (\$)	3,125,994	387,383	5,431,463	1,577,708
Capital investment in exploration and evaluation assets (\$)	2,227,982	2,150,374	9,195,864	4,638,061
Average realized gold price per ounce*	US\$1,779	US\$1,866	US\$1,812	US\$1,672
Operating cash costs per ounce sold*	US\$1,656	US\$677	US\$1,828	US\$830
All-in sustaining cash costs per ounce sold*	US\$3,158	US\$947	US\$2,799	US\$1,121
		September	r 30, 2021 Do	ecember 31, 2020
Working capital* (\$)			6,340,306	13,938,471
Total assets (\$)		8	9,145,317	81,396,971
Non-current liabilities (\$)			7,644,639	7,529,640

<sup>\*</sup>Refer to Non-IFRS Measures section for reconciliation



Operational Results	Three months ended September 30, 2021	Three months ended September 30, 2020	Nine months ended September 30, 2021	Nine months ended September 30, 2020
Ore mined (t)	18,047	187,185	106,762	401,573
Waste mined (t)	802,087	387,116	1,934,794	1,510,830
Strip ratio	44.4	2.1	18.1	3.8
Ore milled (t)	118,988	120,359	328,551	351,828
Grade (g/t Au)	0.67	1.59	0.88	1.42
Recovery (%)	86.2	88.5	85.9	87.5
Gold ounces produced	2,218	5,444	7,959	14,098
Gold ounces sold	2,574	5,105	8,849	13,948

### Third Quarter 2021 Highlights

- Updated Probable Mineral Reserve for Argyle of 529,100 tonnes at an average diluted grade of 1.99 g/t gold containing 33,850 ounces, using a base case gold price of \$2,000 (US\$1,550);
- Gold production from the updated Argyle Mineral Reserve (effective September 1, 2021) is expected to be approximately 29,500 ounces based on an 87% overall mill recovery, setting up Anaconda for a record year of production in 2022, at an average operating cash cost per ounce sold of \$1,112 (US\$878)\*;
- Anaconda sold 2,574 ounces of gold in Q3 2021, generating metal revenue of \$5.8 million at an average realized gold price\* of \$2,242 (US\$1,779) per ounce sold;
- Anaconda produced 2,218 ounces of gold in Q3 2021, a 59% decrease compared to Q3 2020 as throughput was
  predominantly from low-grade ore stockpiles as mine waste development was the focus at Argyle, with ore delivery
  ramping back up at the end of September;
- Due to slower mine waste development at Argyle during Q3 2021 which delayed access to higher-grade ore, the Company has revised its 2021 guidance downward to approximately 12,000 ounces of gold sold and produced;
- The Pine Cove Mill processed 118,988 tonnes during Q3 2021 and achieved mill availability of 95.1%, achieving similar
  mill throughput as in Q3 2020. The mill achieved a strong average recovery rate of 86.2% during Q3 2021 despite
  throughput being comprised mainly of low-grade Pine Cove stockpiles;
- Operating cash costs per ounce sold\* at Point Rousse in Q3 2021 were \$2,087 (US\$1,656), driven by lower production from lower milled grade from low-grade ore stockpiles coupled with higher operating costs. Operating cash costs per ounce sold\* for the full year are now expected to be between \$2,150 and \$2,200 per ounce of gold sold (US\$1,720 US\$1,760 based on an exchange rate of 0.80);
- All-in sustaining cash costs per ounce sold\*, including corporate administration and sustaining capital expenditures, was \$3,979 (US\$3,158) for Q3 2021, which reflects increased mine waste development and sustaining capital to advance Stog'er Tight;
- The Company invested \$2.2 million to advance its growth programs in Q3 2021, including \$1.4 million on the Goldboro Gold Project relating to the Feasibility Study and permitting to support the advancement of the significantly expanded Mineral Resource;
- Net loss for the three months ended September 30, 2021 was \$1.1 million, or \$0.01 per share, compared to net income
  of \$4.0 million or \$0.03 per share, for the three months ended September 30, 2020, driven predominantly by lower
  production;
- On October 19, 2021, the Company announced an updated Mineral Resource for Stog'er Tight Deposit, including Indicated Mineral Resources of 642,000 tonnes at a grade of 3.02 g/t gold (62,300 ounces of gold) and Inferred Mineral Resources of 53,000 tonnes at a grade of 5.63 g/t gold (9,600 ounces of gold), increasing the potential for a mine life extension at Point Rousse;
- As of September 30, 2021, the Company had a cash balance of \$10.6 million and working capital\* of \$6.3 million and additional available liquidity of \$3.0 million from and undrawn revolving line credit facility with the Royal Bank of Canada.

\*Refer to Non-IFRS Measures section below for reconciliation.



#### 2021 Guidance

Due to slower mine development at Argyle during Q3 2021 which delayed access to higher-grade ore, Anaconda revised its 2021 guidance downward to approximately 12,000 ounces of gold, from 16,000 and 17,000 ounces of gold in 2021. Operating cash costs per ounce for the full year are expected to be between \$2,150 and \$2,200 per ounce of gold sold (US\$1,720 - US\$1,760 at an approximate exchange rate of 0.80), up from \$1,625 and \$1,675 per ounce of gold sold, reflecting the impact of operating cash costs per ounce sold in the first nine months of 2021 and the expected grade profile from Argyle over the remainder of the year. The average operating costs per ounce sold over the 14-month Mineral Reserves for Argyle is expected to be \$1,112 per ounce (US\$878) and all-in sustaining cash costs per ounce sold is expected to be \$1,252 per ounce (US\$989) based on a strip ratio of 5.3 waste tonnes to ore tonnes.

Sustaining capital over the remaining Argyle mine life is estimated to be \$2.1 million from September 30, 2021. Looking further ahead at Point Rousse, the Company continues to see positive results from infill and expansion drilling at the Stog'er Tight extension, which contributed to the recently announced and expanded Mineral Resource for the Stog'er Tight Deposit, and has advanced baseline permitting activities, given its strong potential to extend the life of mine of the Point Rousse operation.

## Third Quarter 2021 Operating and Financial Review

**Operational Performance** - Anaconda produced 2,218 ounces of gold in Q3 2021, a 59% decrease compared to Q3 2020 as throughput was predominantly from low-grade ore stockpiles while mine waste development was the focus at Argyle. For the nine months ended September 30, 2021, the Company produced 7,959 ounces due to the heavy focus on mine waste development coupled with the processing of low-grade ore stockpiles. Accordingly, the Company has revised its 2021 guidance downward to approximately 12,000 ounces of gold sold and produced.

Mine operations in the third quarter were focused on mine waste development at Argyle with 802,087 tonnes of waste moved during the quarter. While the plan was to focus on waste development, the rate of waste development was impacted by drill availability delaying the access to ore in Q3 2021, resulting in a strip ratio of 44.4 waste tonnes to ore tonnes. Ore mining has been ramping up significantly since the end of September and mill throughput in Q4 is expected to be predominantly from Argyle.

The Pine Cove Mill processed 118,988 tonnes during Q3 2021 and achieved an availability rate of 95.1%, resulting in a throughput rate of 1,361 tonnes per day, similar to the corresponding period of 2020, with overall gold production impacted by the processing of low-grade Pine Cove ore stockpiles. Notwithstanding the low-grade throughput, the mill was able to achieve an average recovery rate of 86.2%, a decrease of only 2.6% compared to Q3 2020 despite grade being down 58% from the prior period.

**Financial Performance -** Anaconda sold 2,574 ounces of gold during the third quarter of 2021, generating gold revenue of \$5.8 million at an average realized gold price of C\$2,242 per ounce (US\$1,779).

Anaconda Mining

	Three months ended September 30, 2021	Three months ended September 30, 2020	Nine months ended September 30, 2021	Nine months ended September 30, 2020
Revenue	5,855,453	12,703,630	20,155,365	31,594,739
Cost of operations				
Mining costs	1,918,128	2,432,583	7,229,489	7,494,140
Processing costs	2,539,275	2,264,310	8,526,485	7,196,183
Mine support costs	484,206	395,466	1,456,784	1,203,898
Inventory adjustment	392,903	(476,006)	124,379	(236,951)
Write-down of inventory to NRV	68,000	-	2,597,000	-
Operating expenses	5,402,512	4,616,353	19,934,137	15,657,270
Royalties	53,434	-	402,035	49,196
Depletion and depreciation	789,097	924,007	2,787,055	2,661,854
Total cost of operations	6,245,043	5,540,360	23,123,227	18,368,320
Mine operating (loss) income	(389,590)	7,163,270	(2,967,862)	13,226,419

Operating expenses for the three months ended September 30, 2021 were \$5,402,512 compared to \$4,616,353 in the comparative period of 2020. Operating expenses for Q3 2021 included mining costs of \$1,918,128 which were 21% lower than the comparative period, primarily due to significantly lower tonnes mined as well as the impact of the capitalization of \$2,553,947 in deferred stripping costs at Argyle. Argyle has higher blasting and haulage unit costs and a higher strip ratio in comparison to Pine Cove, which was being mined in the previous year. Processing costs of \$2,539,275 in Q3 2021 were higher than the comparative period primarily due to higher maintenance costs. Operating expenses for Q3 2021 also included a \$68,000 write-down to net realizable value of Argyle ore stockpiles. Operating cash costs per ounce sold in the three months ended September 30, 2021 were C\$2,087 (US\$1,656), which were impacted by lower mine grade and higher processing costs.

The royalty expense for Q3 2021 was \$53,434, reflecting the 3% net smelter return royalty that applies to Argyle. There were no royalty expenses in Q3 2020, as the Company was processing Pine Cove ore which was not subject to a net smelter return royalty. Depletion and depreciation for Q3 2021 was \$789,097 a decrease from \$924,007 in Q3 2020 reflecting the 59% decrease in gold ounces produced, offset by the ongoing capitalization of Argyle development since Q3 2020.

Mine operating loss for the three months ended September 30, 2021 was \$389,590, compared to mine operating income of \$7,163,270 in the corresponding period of 2020, the result of lower revenue and higher comparable operating costs during Q3 2021.

Corporate administration costs were \$905,089 for Q3 2021, a decrease of 10% from Q3 2020. In July 2021, Novamera completed a \$5,000,017 equity financing in which the Company did not participate, diluting its interests in Novamera to 19%. Based on the implied valuation of the financing, the Company recognized a gain of \$1,020,432 which represents the excess of the fair value of the investment on that date as compared to the investment's carrying value under the equity method. In addition, the Company recognized a loss of \$105,890 for the Company's share of loss from its equity accounted investments during the three months ended September 30, 2021 (three months ended September 30, 2020 - \$39,108).

Finance expense for the quarter was \$32,641 for Q3 2021, lower than the comparative 2020 period reflecting the continued repayment of the \$5,000,000 term loan with the Royal Bank of Canada, of which \$879,455 remained outstanding as of September 30, 2021.

In Q3 2021, the Company recorded a recovery of \$147,701 as a deferred premium on flow-through shares, representing the proportion of the remaining qualifying exploration expenditures that were spent from the May 2021 flow-through financing in the three months ended September 30, 2021.



Net comprehensive loss for the three months ended September 30, 2021, was \$1,078,899, or \$0.01 per share, compared to net comprehensive income of \$3,982,777, or \$0.03 per share, for the three months ended September 30, 2020. The decline compared to the comparative period of 2020 was the result of lower production and higher operating costs. This was offset by a lower net income tax expense, as the Company did not record any current income tax expense in the recent period while also recording a deferred income tax expense of \$617,000 during the third quarter of 2021 (three months ended September 30, 2020 – \$937,000 and \$688,000, respectively).

# **Company Strategy and Outlook**

Anaconda Mining is an established gold producer in Atlantic Canada with a strong production growth profile in the near-term, with the aim of growing to annual production of 150,000 ounces per annum over the next 5 years. The Company has been producing in Newfoundland for over 10 years and has developed the infrastructure, management team, and experienced workforce to serve as the platform for its aggressive growth plan.

Major highlights and progress during 2021 to advance the Company's strategy include:

- Announced the results of the Goldboro PEA on June 23, 2021, which demonstrates the potential for strong economics from both open pit and underground mine operations over an estimated 17.6-year life of mine, with an after-tax NPV at a 5% discount rate of \$547 million and an after-tax IRR of 24.4% based on a gold price of \$2,000 per ounce (US\$1,550 at an exchange rate of 1.29 C\$/US\$).
- Announced an updated and significantly expanded Mineral Resource for the Goldboro Gold Project on February 22, 2021, which includes Measured and Indicated Mineral Resources of 1,946,100 ounces of gold and Inferred Mineral Resources of 798,100 ounces of gold.
- Announced an updated Mineral Reserve and Resource for the Argyle Deposit on October 13, 2021, which includes Probable Mineral Reserves of 529,100 tonnes at an average diluted grade of 1.99 g/t containing 33,850 ounces of gold.
- Announced an updated Mineral Resource for the Stog'er Tight Deposit on October 19, 2021, which includes Indicated
  Mineral Resources of 642,000 tonnes at a grade of 3.02 g/t (62,300 ounces of gold) and Inferred Mineral Resources of
  53,000 tonnes at a grade of 5.63 g/t (9,600 ounces of gold), in anticipation of a potential development scenario at
  Stog'er Tight.
- Completed a flow-through private placement under an agreement with Raymond James for gross proceeds of \$8.5 million on May 28, 2021, which will accelerate its highly prospective exploration programs in Atlantic Canada.
- Strengthened its financial position with a \$3 million revolving credit facility with the Royal Bank of Canada, supported by ongoing cash flows from Point Rousse and providing further financial flexibility.
- Completed a new 3,500 metre diamond drill program at Goldboro, which is part of a broader 20,000 metre diamond drill program, with the aim of converting high priority Inferred Resources that reside within one of the constrained open pits outlined in the updated Mineral Resource.
- Continue to execute a 10,000-metre diamond drill program at the Tilt Cove Project, specifically at the highly prospective
  targets including the West Pond, East Pond, and Long Pond, which now comprises a total of 6,075 hectares of
  prospective mineral lands with a record of past gold and copper production.
- Commenced exploration programs at multiple locations at the Point Rousse Project and initiated preliminary environmental studies at the expanded Stog'er Tight Deposit, including environmental baseline work associated with Camp Pond geared towards attempting to extend the mine life at the Point Rousse complex.

## THE GOLDBORO GOLD PROJECT, NOVA SCOTIA

The Goldboro Gold Project ("Goldboro") is a 100%-owned gold development project located in Guysborough County, Nova Scotia, located approximately 180 kilometres northeast of Halifax and covering 600 hectares. The Goldboro Mineral Resource occurs within a 2.1 kilometre section of the Upper Seal Harbour anticline. The Deposit is exposed at surface and has been drill tested to a maximum of 550 metres depth and remains open in all directions for expansion.

### Moving Towards Development

In Q1 2021, Anaconda Mining announced an updated and significantly expanded Mineral Resource Estimate ("Mineral Resource") for Goldboro, which represents a step-change for the economic potential of the Project, especially with approximately 1.1 million ounces of Measured and Indicated Resources within constrained open pits. On June 23, 2021,



the Company announced the results of the Goldboro PEA based on the updated Mineral Resource which demonstrates the potential for strong economics from both open pit and underground mine operations over an estimated 17.6-year life of mine, with continued opportunity for growth as the Deposit remains open in all directions. The PEA is supported with advanced metallurgical testing, refined mine and mill designs reflecting the expanded Mineral Resource, and updated operating and capital cost estimates. Highlights of the PEA include:

- After-tax NPV 5% of \$547 million and an after-tax IRR of 24.4%, with an after-tax payback of 3.2 years based on a gold price of \$2,000 per ounce (US\$1,550 at an exchange rate of 1.29 C\$/US\$).
- Pre-tax NPV 5% of \$805 million and a pre-tax IRR of 29.0%, with a pre-tax payback period of 2.9 years.
- Total gold recovered of over 1,950,000 ounces over a 17.6-year life of mine, based on 15.0 Mt at 2.09 g/t gold from surface mining, 6.0 Mt at 4.89 g/t gold from underground mining, and 3.2 Mt at 0.63 g/t gold from a low-grade stockpile.
- Goldboro could generate an estimated \$3.9 billion of gross revenue, approximately \$1.6 billion in undiscounted pre-tax net cash flow, and over \$481 million in federal and provincial tax payments.
- Initial capital cost ("Capex") of \$286 million resulting in an after-tax NPV 5% to Capex ratio of 1.9.
- Average gold production of over 89,500 ounces per year over the first 7 years of production from surface mining, increasing to average annual production of over 120,000 ounces in years 8 through 18.
- Life-of-Mine Operating Cash Costs of \$862 (US\$668) per ounce sold and All-In Sustaining Costs ("AISC") of \$1,031 (US\$799) per ounce sold.

The Company has engaged Nordmin Engineering Inc. ("Nordmin") to complete a Feasibility Study focused on the initial 10 years of surface mining based on the updated Mineral Resource, which is anticipated to be released in Q4 2021. In parallel with the ongoing Feasibility Study work, the Company is proceeding with environmental baseline testing and other permitting activities for the Project. This includes a more expanded scope of work in light of the significant step-change in the potential size of the Project, which will support the filing of an Environmental Assessment Registration Document ("EARD") in the first quarter of 2022 with Nova Scotia Environment, a key step in the process towards the Industrial Approval and Mining Lease. GHD Limited ("GHD") is leading the permitting activities for the Project and is overseeing the water monitoring program and other work to support the EARD and the subsequent Industrial Approval Application.

# > Expanding the Mineral Resource

On February 22, 2021, the Company announced an updated and significantly expanded Mineral Resource Estimate ("Mineral Resource") prepared in accordance with National Instrument 43-101 ("NI 43-101") for Goldboro, with an effective date of February 7, 2021 as outlined in a technical report, entitled "NI 43-101 Technical Report and Mineral Resource Estimate, Goldboro Gold Project, Eastern Goldfields District, Nova Scotia". The Mineral Resource is based on validated results of 635 surface and underground drill holes, for a total of 113,132.9 metres of diamond drilling that was completed between 1984 and the effective date of February 7, 2021. The Mineral Resource includes 45,408.7 metres of drilling conducted by the Company including 17,941.7 metres of diamond drilling in 121 holes since the previous Mineral Resource Estimate of August 21, 2019.

The constrained open pits outlined in the Mineral Resource were designed using only Measured and Indicated Resources, which in the process captured a portion of Inferred Resources. This provides the immediate opportunity to infill and upgrade those Inferred Resources into the Measured and Indicated categories to support the ongoing Feasibility Study. Accordingly, the Company initiated a 3,500 metre diamond drill program in Q1 2021, followed by an additional 20,000 metre diamond drill program for the remainder of 2021, with the aim of converting high priority Inferred Resources that reside within one of the constrained open pits outlined in the updated Mineral Resource. The Company is also evaluating further opportunities beyond this program to expand the open pit portion of the Mineral Resource, particularly by targeting Inferred Resources adjacent to the constrained open pits.

# Mineral Resource Statement for the Goldboro Gold Project

Resource Type	Au Cut-off (g/t)	Category	Tonnes (Rounded)	Au (g/t)	Troy Ounces (Rounded)
	Measured	6,137,000	2.73	538,500	
On on Dit	0.44	Indicated	5,743,000	2.99	551,300
Open Pit 0.44	Measured and Indicated	11,880,000	2.86	1,089,900	
		Inferred	1,580,000	1.75	89,000



Underground 2.00		Measured	1,384,000	7.36	327,700
	2.00	Indicated	2,772,000	5.93	528,600
	2.00	Measured and Indicated	4,156,000	6.41	856,200
		Inferred	3,726,000	5.92	709,100
		Measured	7,521,000	3.58	866,200
Combined	0.44/2.60	Indicated	8,515,000	3.95	1,079,900
Combined	0.44/2.00	Measured and Indicated	16,036,000	3.78	1,946,100
		Inferred	5,306,000	4.68	798,100

<sup>\*</sup> Combined Open Pit and Underground Mineral Resources; The Open Pit Mineral Resource is based on a 0.44 g/t gold cut-off grade, and the Underground Mineral Resource is based on 2.60 g/t gold cut-off grade.

Mineral Resource Estimate Notes

- 1. Mineral Resources were prepared in accordance with NI 43-101 and the CIM Definition Standards for Mineral Resources and Mineral Reserves (2014) and the CIM Estimation of Mineral Resources and Mineral Reserves Best Practice Guidelines (2019). Mineral Resources that are not mineral reserves do not have demonstrated economic viability. This estimate of Mineral Resources may be materially affected by environmental, permitting, legal, title, taxation, sociopolitical, marketing, or other relevant issues.
- 2. Open Pit Mineral Resources are reported at a cut-off grade of 0.44 g/t gold that is based on a gold price of CAD\$2,000/oz (~US\$1,550/oz) and a gold processing recovery factor of 96%.
- Underground Mineral Resource is reported at a cut-off grade of 2.60 g/t gold that is based on a gold price of CAD\$2,000/oz (~US\$1,550/oz) and a gold processing recovery factor of 97%.
- 4. Assays were variably capped on a wireframe-by-wireframe basis.
- 5. Specific gravity was applied using weighted averages to each individual wireframe.
- 6. Mineral Resource effective date February 7, 2021.
- 7. All figures are rounded to reflect the relative accuracy of the estimates and totals may not add correctly.
- 8. Excludes unclassified mineralization located within mined out areas.
- 9. Reported from within a mineralization envelope accounting for mineral continuity.

The Mineral Resource was prepared by Independent Qualified Person, Glen Kuntz, P. Geo. of Nordmin Engineering Ltd. ("Nordmin") of Thunder Bay, Ontario, an "Independent Qualified Person" as defined under National Instrument 43-101 Standard for Disclosure for Mineral Projects. The effective date of this Mineral Resource is February 7, 2021 and includes historical diamond drilling as well as 45,408.7 metres of drilling conducted by Anaconda up to February 2021.

#### Goldboro Bulk Sample

In January 2020, the Company announced the positive results of an underground bulk sample program (the "Bulk Sample") undertaken at the Goldboro Gold Project. The objectives of the Bulk Sample were to confirm the geological interpretation of the deposit, test for spatial and grade continuity of the mineralized structures, validate key assumptions of the updated Mineral Resource model, and test certain types of mining methods. The Bulk Sample successfully tested a large area within the 2019 Mineral Resource Estimate with respect to continuity of gold grade and geological interpretation, confirming the position and continuity of mineralized zones. The average head grade of 3.81 g/t gold from the Pine Cove Mill showed a positive reconciliation of 8.5% to the mine grade of 3.51 g/t gold, demonstrating an upside bias within an acceptable range, while the high gravity recovery of 51% confirmed metallurgical test work.

**Update on Bulk Sample Claim -** In July 2019, the Company began shipping the bulk sample material to the Pine Cove Mill with NIL Group Limited ("NIL"). On July 23, 2019, the Company announced that NIL had filed a Statement of Claim (the "Claim"), alleging that the Company was responsible for certain additional costs in relation to the shipment. As a result, NIL issued and served an arrest warrant with respect to the 1,132 tonnes ("Arrested Ore") which were yet to be discharged from the barge at the time of filing of the Claim, from a total initial delivery of 3,900 tonnes. On August 16, 2019, the Company filed its Statement of Defense and Counterclaim against NIL and its principals, alleging, among other things, contractual breach, negligent and/or fraudulent misrepresentation, and fraudulent deceit. The Company subsequently engaged Atlantic Towing Limited to ship the remaining tonnes, which were successfully unloaded at the end of September 2019 at Pine Cove. In October 2019, the Company obtained a Court order in order to process the Arrested Ore on condition that the proportional gross revenue generated from the Arrested Ore of \$208,838 would be deposited to an escrow account with the Court pending further legal proceedings. In March 2020, the Company was named as a third-party defendant in a separate claim filed by a supplier which was engaged by NIL.



During the nine months ended September 30, 2021, the Company, NIL, and the third-party supplier, through a mediation process with the Federal Court of Canada, agreed to a settlement whereby the Company would make a settlement payment of \$415,000, inclusive of the \$208,838 held in escrow. As part of the settlement agreement, all claims related to the bulk sample would be discontinued by all parties and each party would be indemnified against any potential claim related to the bulk sample. During the nine months ended September 30, 2021, the settlement agreement was finalized and executed and the Company subsequently discharged the settlement amount of \$415,000.

### BAIE VERTE MINING DISTRICT, NEWFOUNDLAND

The Baie Verte Mining District in north-central part of Newfoundland is a prolific mining camp for gold deposits, hosting five known gold deposits and home to two past producing high-grade gold mines at Nugget Pond and Hammerdown. The Baie Verte Mining District is the location of two of the company's key projects – the Point Rousse Complex and the Tilt Cove Gold Project.



# Point Rousse - Production and Operating Cash Flow

The Point Rousse Complex is located in the Baie Verte Mining District in the north-central part of Newfoundland, accessible year-round by paved roads and a 5.5-kilometre mine road. Point Rousse includes the Pine Cove open pit, the Stog'er Tight Mine and deposit, and the currently producing Argyle Gold Mine. Point Rousse is anchored by complete mill infrastructure with current throughput of up to 1,300 tonnes per day and a fully permitted and operational in-pit tailings storage facility with approximately 10 years of capacity at existing throughput rates.

As the only operating gold mine in the Newfoundland, Anaconda has developed a unique advantage from its excellent infrastructure and experienced local workforce. As a result, the Company is positioned to fast-track discoveries of gold resources through development and into production.

Anaconda is projecting to produce and sell approximately 12,000 ounces of gold from the Point Rousse operation in 2021. The mine operations will be exclusively focused on production from the Argyle Mine, which together with existing stockpiles will contribute approximately 80% of mill throughput in the upcoming year, with mill throughput supplemented by Pine Cove and marginal stockpiles.

# > Stog'er Tight

On October 19, 2021, the Company announced an updated Mineral Resource Estimate ("Mineral Resource") prepared in accordance with National Instrument 43-101 ("NI 43-101") for the Stog'er Tight Deposit, with an effective date of September 1, 2021. The Mineral Resource is based on validated results of 690 surface drill holes (506 diamond drill holes and 184 percussive drill holes), for a total of 37,584 metres of diamond drilling that was completed between 1988 and the effective date of September 1, 2021.

## Mineral Resource Statement for the Stog'er Tight Deposit

Resource Type	Au Cut-off (g/t)	Category	Tonnes (Rounded)	Au (g/t)	Troy Ounces (Rounded)
Open Pit	Pit 0.59	Indicated	642,000	3.02	62,300
		Inferred	53,000	5.63	9,600

Mineral Resource Estimate Notes

- 1. Mineral Resources were prepared in accordance with NI 43-101 and the CIM Definition Standards for Mineral Resources and Mineral Reserves (2014) and the CIM Estimation of Mineral Resources and Mineral Reserves Best Practice Guidelines (2019). Mineral Resources that are not mineral reserves do not have demonstrated economic viability. This estimate of Mineral Resources may be materially affected by environmental, permitting, legal, title, taxation, sociopolitical, marketing, or other relevant issues.
- Open Pit Mineral Resources are reported at a cut-off grade of 0.59 g/t gold that is based on a gold price of CAD\$2,000/oz (~US\$1,550/oz) and a gold processing recovery factor of 87%.
- 3. Assays were variably capped on the basis of the three Domain types Flat, Steep and Background.
- 4. SG was applied on a lithological basis after calculating weighted averages based on lithological groups.
- 5. Mineral Resource effective date September 1, 2021.
- 6. All figures are rounded to reflect the relative accuracy of the estimates and totals may not add correctly.
- 7. Reported from within a mineralization envelope accounting for mineral continuity.
- 8. Excludes unclassified mineralization located within mined out areas.

The Mineral Resource was prepared by Independent Qualified Person, Glen Kuntz, P. Geo. of Nordmin Engineering Ltd. ("Nordmin") of Thunder Bay, Ontario, an "Independent Qualified Person" as defined under National Instrument 43-101 Standard for Disclosure for Mineral Projects. The effective date of this Mineral Resource is September 1, 2021 and includes a total of 37,584 metres of diamond drilling that was completed between 1988 and 2021.

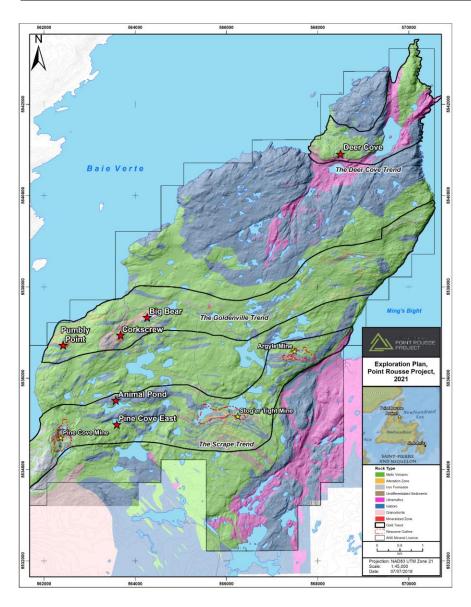
### Stog'er Tight Development and Permitting

Baseline studies to support an enhanced registration document were initiated in Spring 2021. These studies have included avifauna, bat, and rare plant surveys, as well as fish and fish habitat assessments and surface and groundwater monitoring Fish and fish habitat data will be used to support the development of a Fisheries Act Authorization application and a fish habitat offsetting plan, which are also expected to be submitted in Q1 2022.

# > Exploration Upside

Anaconda has identified prospective near-mine targets that the Company has initiated and/or completed exploration activities that have the potential of extending the life of the Point Rousse operation. In July 2021, the Company commenced a \$1.5 million exploration program which consists of 100-line kilometres of a ground Induced Polarization ("IP") geophysical survey to aid in defining drill targets in three priority target areas, followed up by an initial 6,000 metres of diamond drilling. The priority targets in the Scrape Trend and the Goldenville Trend are located within 3.5 kilometres of the operating Pine Cove Mill and Tailings storage facility, and the Deer Cove Trend targets are within 9 kilometres. All targets have the potential to continue to extend the mine life at the Point Rousse operation.



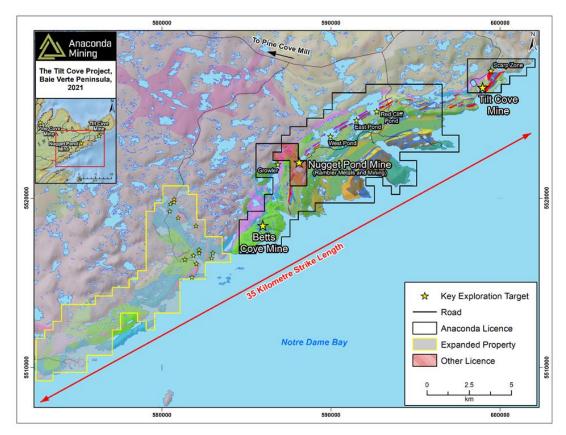


Highlights of the prospective targets include:

- **Pumbly Point:** A prospective geological sequence equivalent to the highly prospective Nugget Pond Horizon where recent drilling intersected 1.89 g/t gold over 7.8 metres, a drill program of 1,000 metres will target a further 850 metres of strike;
- Corkscrew: An altered, quartz-veined and pyrite bearing granodiorite of at least 400 metres long, that is between 40 and 100 metres thick and where historic drilling intersected 1.87 g/t gold over 11.5 metres;
- **Big Bear**: Hosted within altered and mineralized granodiorite characterized by quartz veins and disseminated pyrite, where historic chip samples returned 1.60 g/t gold over 4.0 metres and grab samples assayed up to 8.23 g/t gold;
- Animal Pond: Analogous to Stog'er Tight mineralization, geophysics and drilling will follow-up on historic chip samples assaying up to 3.96 g/t gold over 5.2 metres and drilling that outlined broad zones of alteration;
- Pine Cove East: The program will follow up on recent drilling that intersected Pine Cove-style alteration; and
- **Deer Cove Trend**: Consisting of a zone of prospective rocks approximately 3.5 kilometres in strike length with historic high-grade intercepts, drilling will test multiple priority gold targets along the Deer Cove Thrust.



# Significant Exploration Potential – The Tilt Cove Gold Project



In May 2019, Anaconda announced that it had significantly expanded the footprint of its Tilt Cove Project, located approximately 45 kilometres by road from the Pine Cove Mill, with the consolidation of a property package covering a 20 kilometre strike extent of the Betts Cove Complex, a highly prospective geological terrane with a record of past gold and copper production. The Tilt Cove Project now comprises a total of 6,075 hectares of prospective mineral lands acquired via a combination of staking by the Company and the execution of option agreements, marking the first time the package has been assembled in 20 years. The land position includes the Nugget Pond Horizon, which hosts the past-producing high-grade Nugget Pond Mine that produced 168,748 ounces of gold, with an average grade of 9.85 g/t gold.

On January 7, 2021, the Company announced the expansion of the Tilt Cove Project to the southeast to include an additional prospective geology along strike with the Tilt Cove Project. The Tilt Cove Gold Project now includes a 35 kilometre strike extent of this highly prospective geological terrane, in addition to being adjacent to the Green Bay Fault, a crustal scale structure proximal and genetically linked to both the past producing, high grade, Nugget Pond and Hammerdown Mines.

On May 27, 2021, Anaconda announced the results from 6,327 metres of diamond drilling at Tilt Cove, which included 4.99 g/t gold over 4.0 metres (135.0 to 139.0 metres), including 17.40 g/t gold over 1.0 metre in diamond drill hole EP-21-09 along the Red Cliff Horizon and 1.74 g/t gold over 12.0 metres (89.0 to 100.0 metres), including 11.43 g/t gold over 1.0 metre in diamond drill hole BC-21-05. Gold mineralization was intersected at the East Pond and Betts Cove targets. At East Pond, drilling intersected significant mineralization associated with quartz veins within the Red Cliff Horizon. At Betts Cove, drilling intersected gold mineralization over a 100-metre strike associated with a past producing Betts Cove copper mine.

# **Liquidity and Capital Resources**

Anaconda manages its liquidity by generating positive cash flows from the Point Rousse operations, funding capital and growth expenditures with equipment leases and term loans, and raising funds through the issuance of equity (including flow-through financing) to support growth projects. The Company's primary uses of cash include the development of Goldboro, operating and sustaining expenditures at the Point Rousse Complex, exploration expenditures, and corporate expenses.

(In \$)	September 30, 2021	December 31, 2020
Cash and cash equivalents	10,567,042	14,634,595
Inventory	3,866,425	6,830,360
Other current assets	1,427,646	1,499,921
	15,861,113	22,964,876
Trade and other payables	7,402,219	4,796,494
Current taxes payable	•	1,863,000
Current portion of loans	1,254,701	1,889,080
Other current liabilities	863,887	477,831
	9,520,807	9,026,405
Working capital*	6,340,306	13,938,471

<sup>\*</sup> Refer to Non-IFRS Measures section

As of September 30, 2021, the Company had working capital of \$6,340,306, which included cash and cash equivalents of \$10,567,042. The increase in trade and other payables reflects the higher operating costs incurred in Q3 2021 and was also impacted by the timing of exploration activities at Goldboro and Point Rousse. Current taxes payable reflects the Newfoundland mining taxes payable for year ended December 31, 2020, which was paid in the first half of 2021. The increase in other current liabilities is a result of the flow-through premium recorded during Q2 2021 in relation to the flow-through private placement completed in May 2021, representing the difference between the market price of the Company's shares upon closing and the cash consideration received in exchange for the flow-through common shares, less the proportion of the transaction costs associated with the flow-through portion of the private placement.

The current portion of loans includes \$879,455 outstanding from a \$5,000,000 term loan with the Royal Bank of Canada ("RBC"), entered into in March 2019. The term loan carries a fixed interest rate of 4.6% and performance guarantee fee by Export Development Canada ("EDC") of 1.85%, payable quarterly based on the proportional amount outstanding.

As at the date of this MD&A, the Company currently maintains a \$3,000,000 revolving credit facility under a Line of Credit Agreement, a \$1,000,000 revolving demand facility, and a \$750,000 revolving equipment lease line of credit with RBC. The \$3,000,000 revolving credit facility was obtained in July 2021. Under the terms of the Agreement, RBC maintains a first-ranking general security agreement including a specific security interest in the Company's ball mill and cone crushers. During 2020, the Company drew on its revolving demand facility in the form of an irrevocable letter of credit from RBC to use as collateral to support the Company's surety bonds that backstop its performance obligations with respect to the Company's reclamation obligations. Under the terms of the surety bonds, the Company has provided collateral of \$908,119, equivalent to 25% of the value of the bonds. As at September 30, 2021, there were outstanding balances of \$908,119 and \$5,900 on the revolving demand facility and revolving equipment lease line of credit, respectively, and as at the date of this MD&A, the revolving credit facility remains undrawn.

# Cash Flow Analysis

Anaconda generated \$251,303 in operating cash flows during the three months ended September 30, 2021, which included corporate administration costs of \$905,089. The Point Rousse Project generated EBITDA of \$388,185 (refer to Non-IFRS Measures section), based on gold sales of 2,574 ounces at an average gold price of C\$2,242 per ounce sold and operating cash costs of C\$2,087 per ounce sold. Operating cash flows were also impacted by changes in working capital, namely the increase in accounts payable and a decrease in stockpiled inventory.



The Company continued to invest in its key growth projects in Newfoundland and Nova Scotia in Q3 2021, spending \$2,227,982 on exploration and evaluation assets (adjusted for amounts included in trade payables and accruals as of September 30, 2021), primarily on the continued advancement of the Goldboro Project (\$1,350,359). The Company also invested \$3,125,994 into the property, mill and equipment at the Point Rousse operation, with capital investment focused on development activity at Argyle during Q3 2021.

Financing activities during Q3 2021 included \$1,524,000 from the exercise of warrants, \$5,075 from the exercise of stock options, and the ongoing repayment of the RBC term loan, and other loans and lease obligations.

#### **Commitments**

As of September 30, 2021, the Company has the following contractual obligations:

			More than	
	1 year	1 - 3 years	3 years	Total
	\$	\$	\$	\$
Trade payables and accrued liabilities	7,402,219	-	-	7,402,219
RBC loan	879,455	-	-	879,455
Provincial government loan	84,889	-	-	84,889
Federal government loan	71,600	-	-	71,600
Lease liabilities	218,757	264,235	16,492	499,484
Flow-through commitment	6,297,915	-	-	6,297,915
Interest payable	37,095	13,113	309	50,517
	14,991,930	277,348	16,801	15,286,079

As at September 30, 2021, the Company has a commitment to spend \$6,297,915 of flow-through funds on eligible exploration expenses by December 31, 2022, related to the private placement completed in May 2021.

In the third quarter of 2021, the Company locked into forward sales on a delivery basis for a total of 1,587 ounces of its production for the fourth quarter of 2021. The gold price for the orders was locked in at an average of \$2,249 per ounce with delivery in the fourth quarter of 2021.

The Company has royalty obligations on its various mineral properties as follows:

- A net smelter return ("NSR") of 3% is payable to a third-party on gold sold from the Stog'er Tight Property.
- A \$3,000,000 capped NSR on 4 mineral exploration licenses in the Point Rousse Project, which forms part of the Argyle property, is calculated at 3% when the average price of gold is less than US\$2,000 per ounce for the calendar quarter and is 4% when the average price of gold is more than US\$2,000 per ounce for the calendar quarter.
- A \$3,000,000 capped NSR of 3% on a property that forms part of the Argyle Property. Once the aggregate limit has been met and 200,000 ounces of gold has been sold from the property, the NSR decreases to 1%.
- A net profits interest ("NPI") agreement over the Point Rousse Mining Leases with Royal Gold Inc. whereby the Company is required to pay Royal Gold Inc. 7.5% of net profits, calculated as the gross receipts generated from the claims less all cumulative development and operating expenses. As at September 30, 2021, the Company has determined it has approximately \$16 million in expenditures deductible against future receipts.

The Company also has royalties payable to various vendors of mineral leases located outside the currently anticipated mining areas.

Anaconda Mining

#### Off-Balance Sheet Items

As at September 30, 2021, the Company did not have any off-balance sheet items, except for an irrevocable letter of credit from the Royal Bank of Canada in the amount of \$908,119 which was issued as collateral against the Company's surety bonds with respect to its reclamation obligations, equivalent to approximately 25% of the value of surety bonds.

## **Outstanding Share and Equity Instrument Information**

The Company's share capital and equity instruments outstanding comprised the following:

	September 30, 2021	December 31, 2020
Authorized: Unlimited number of common shares		
Issued: Fully paid common shares	179,867,657	153,953,798
Issued: Common share purchase warrants	42,500	11,810,665
Issued: Stock options	2,914,584	5,930,834
Issued: Share units	1,696,950	1,466,567

As at the date of this MD&A, the fully paid common shares outstanding of Anaconda was 179,867,657. Subsequent to September 30, 2021, 42,500 warrants expired unexercised

The terms of the Company's equity incentive plans, including the stock options plan and share unit plan, are outlined in the Company's condensed interim consolidated financial statements for the three and nine months ended September 30, 2021.

### **Financial Instruments Risk Exposure**

The Company is exposed to financial risks sensitive to changes in commodity prices, foreign exchange, and interest rates. The Company's Board of Directors has overall responsibility for risk management oversight. Currently, the Company has not entered into any options, forward, and future contracts to manage its price-related exposures. Similarly, derivative financial instruments are not currently used to reduce these financial risks. The Company's risk exposures and the impact on the Company's financial instruments are summarized below:

### Credit Risk

The Company's credit risk is primarily attributable to trade and other amounts receivable, which consist primarily of goods and services tax due from the Federal Government of Canada. The maximum exposure of credit risk is best represented by the carrying amount of the financial instruments. The Company considers credit risk negligible.

The Company's cash and restricted cash are held with an established Tier-1 Canadian financial institution, and consequently management believes that the credit risk with respect to this financial instrument is low and that the Company has no significant concentration of credit risk arising from operations.

# Liquidity Risk

The Company monitors the expected settlement of financial assets and liabilities on an ongoing basis; there are no significant payables that are outstanding past their due dates. As at September 30, 2021, the Company had a net working capital of \$6,340,306 (December 31, 2020 - \$13,938,471), including cash and cash equivalents of \$10,567,042 (December 31, 2020 - \$14,634,595). As at September 30, 2021, the Company also had a commitment to spend \$6,297,915 of flow-through funds on eligible exploration expenses by December 31, 2022.

The Company undergoes an in-depth budgeting process each year which is supplemented by a continuous detailed cash forecasting process. Anaconda currently funds its obligations from the cash flow generated by the Point Rousse Project. If necessary, the Company may seek financing for capital projects or general working capital purposes. Such financing, if required, will depend on several unpredictable factors, which are often beyond the control of the Company. These would

include the realized price of the actual gold produced from the Company's operating mines, and the expected expenditures for exploration and development.

At September 30, 2021, the carrying value and fair value amounts of the Company's financial instruments are approximately equal.

#### Market Risk

Market risk is the risk of loss that may arise from changes in market factors such as interest rates, foreign exchange rates, commodity prices and/or stock market movements ("price risk").

### Foreign Currency Risk

The Company's functional currency is the Canadian Dollar. The Company sells its gold production and transacts business using the Canadian Dollar.

There are minimal operational expenses incurred by the Company in US dollars. The assets and liabilities of the Company are recorded in Canadian dollars. As a result, management has assessed that fluctuations in the US dollar against the Canadian dollar are negligible to the financial results of the Company.

#### Interest Rate Risk

The Company has no interest-bearing assets and only fixed-interest debts. Anaconda invests excess cash, when available, in a cashable money market account. The Company reviews its interest rate exposure periodically, giving consideration to potential renewals of existing positions and alternative financial investments.

# **Quarterly Information**

(\$ thousands unless otherwise stated)	Q3 2021	Q2 2021	Q1 2021	Q4 2020	Q3 2020	Q2 2020	Q1 2020	Q4 2019
Revenue	5,855	6,940	7,360	9,988	12,704	8,356	10,535	6,507
Mine operating (loss) income	(390)	(1,277)	(1,302)	3,596	7,163	2,429	3,633	1,588
Net (loss) income	(1,079)	(2,202)	(2,497)	792	3,983	1,982	1,471	(230)
Net (loss) income per share (basic and diluted) (\$ per share)	(0.01)	(0.01)	(0.02)	0.01	0.03	0.01	0.01	(0.00)
Cash flow from operations	251	(1,818)	536	2,080	6,184	1,444	4,380	(209)
Total assets	89,145	87,229	83,469	81,397	77,257	67,083	65,769	63,758
Non-current liabilities	7,645	7,023	7,084	7,530	5,778	6,024	6,670	6,903



### **Related Party Transactions**

### Remuneration of Key Management and Transactions with Related Parties

Key management personnel include the members of the Board of Directors, the President and Chief Executive Officer, and the Chief Financial Officer. Compensation of key management personnel (including directors) for the reporting period was as follows:

	Three months ended September 30, 2021	Three months ended September 30, 2020	Nine months ended September 30, 2021	Nine months ended September 30, 2020
Salaries, bonuses, fees and short-term benefits (\$)	214,148	149,977	539,493	541,302
Share-based compensation (\$)	111,568	51,405	268,256	190,745
	325,716	201,382	807,749	732,047

As at September 30, 2021, included in trade and other payables is \$83,000 (December 31, 2020 - \$215,000) of amounts due for directors' fees and bonuses.

### Magna Terra Minerals Inc.

The Company and Magna Terra have certain key management personnel in common. As described in Note 10 of the condensed interim consolidated financial statements, the Company completed a transaction with Magna Terra on July 30, 2020, whereby Magna Terra acquired all of the issued and outstanding common shares of the Company's wholly-owned subsidiary, ExploreCo. The Company and Magna Terra have entered into a service level agreement whereby the Company provides certain services to Magna Terra, including technical geology services and exploration program management, corporate services, and finance and accounting support. As at September 30, 2021, included in trade and other receivables is \$259,917 (December 31, 2020 - \$81,612) of amounts charged under the service level agreement, which was received in full subsequent to period end.

### **Non-IFRS Measures**

Anaconda has included in this MD&A certain non-IFRS performance measures as detailed below. In the gold mining industry, these are common performance measures but may not be comparable to similar measures presented by other issuers. The Company believes that, in addition to conventional measures prepared in accordance with IFRS, certain investors use this information to evaluate the Company's performance and ability to generate cash flow. Accordingly, it is intended to provide additional information and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS.

Operating Cash Costs per Ounce of Gold – Anaconda calculates operating cash costs per ounce sold by dividing operating expenses per the consolidated statement of comprehensive income (loss), net of silver sales by-product revenue, by the gold ounces sold during the applicable period. Operating expenses include mine site operating costs such as mining, processing and administration as well as royalties, however excludes depletion and depreciation and rehabilitation costs.

All-In Sustaining Costs per Ounce of Gold – Anaconda has adopted an all-in sustaining cost performance measure that reflects all of the expenditures that are required to produce an ounce of gold from current operations. While there is no standardized meaning of the measure across the industry, the Company's definition conforms to the all-in sustaining cost definition as set out by the World Gold Council in its guidance dated June 27, 2013. The World Gold Council is a non-regulatory, non-profit organization established in 1987 whose members include global senior mining companies. The Company believes that this measure will be useful to external users in assessing operating performance and the ability to generate free cash flow from current operations.

The Company defines all-in sustaining costs as the sum of operating cash costs (per above), sustaining capital (capital required to maintain current operations at existing levels), corporate administration costs, sustaining exploration, and



rehabilitation accretion and amortization related to current operations. All-in sustaining costs excludes capital expenditures for significant improvements at existing operations deemed to be expansionary in nature, exploration and evaluation related to growth projects, financing costs, debt repayments, and taxes. Canadian and US dollars are noted for realized gold price, operating cash costs per ounce of gold and all-in sustaining costs per ounce of gold. Both currencies are considered relevant and the Company uses the average foreign exchange rate for the period.

The operating cash costs per ounce and all-in sustaining costs per ounce are reconciled to the consolidated statement of comprehensive income as follows:

	Three months ended September 30, 2021	Three months ended September 30, 2020	Nine months ended September 30, 2021	Nine months ended September 30, 2020
Operating expenses per the consolidated statement of comprehensive income, including royalties	5,455,946	4,616,353	20,336,172	15,706,466
By-product silver sales credit	(5,947)	(14,235)	(17,972)	(34,054)
By-product aggregates sales credit	(78,874)	-	(78,874)	-
Operating cash costs (\$)	5,371,125	4,602,118	20,239,326	15,672,412
Sustaining expenditures – property, mill and equipment	3,125,994	387,383	5,431,463	1,577,708
Sustaining expenditures – exploration and evaluation	647,470	354,950	1,984,079	960,346
Corporate administration costs	905,089	1,010,599	2,697,820	2,642,418
Share-based compensation	188,094	82,416	616,878	301,000
Rehabilitation – accretion and amortization (operating)	4,913	1,870	11,486	5,941
All-in sustaining cash costs ("AISC") (\$)	10,242,685	6,439,336	30,981,052	21,159,825
Gold ounces sold	2,574	5,105	8,849	13,948
Operating cash costs per ounce sold (\$ / ounce)	2,087	901	2,287	1,124
AISC per ounce sold (\$ / ounce)	3,979	1,261	3,501	1,517
Average US Dollar exchange rate during period	0.7937	0.7508	0.7994	0.7391
Operating cash costs per ounce sold (US\$ / ounce)	1,656	677	1,828	830
AISC per ounce sold (US\$ / ounce)	3,158	947	2,799	1,121

**Average Realized Gold Price per Ounce Sold** – In the gold mining industry, average realized gold price per ounce sold is a common performance measure that does not have any standardized meaning. The most directly comparable measure prepared in accordance with IFRS is gold revenue. The measure is intended to assist readers in evaluating the revenue received in a period from each ounce of gold sold.

Average realized gold price per ounce sold is reconciled to the consolidated statement of comprehensive income as follows:

	Three months ended September 30, 2021	Three months ended September 30, 2020	Nine months ended September 30, 2021	Nine months ended September 30, 2020
Gold revenue (\$)	5,770,632	12,689,395	20,058,519	31,560,685
Gold ounces sold	2,574	5,105	8,849	13,948
Average realized gold price per ounce sold (\$)	2,242	2,486	2,267	2,263
Average US Dollar exchange rate during period	0.7937	0.7508	0.7994	0.7391
Average realized gold price per ounce sold (US\$)	1,779	1,866	1,812	1,672

Earnings before Interest, Taxes, Depreciation and Amortization ("EBITDA") - EBITDA is earnings before finance expense, current and deferred income tax expense and depletion and depreciation.

Point Rousse Project EBITDA is EBITDA before corporate administration, share-based compensation, deferred premium on flow-through shares, and all other expenses and other income.

The EBITDA and Point Rousse Project EBITDA amounts are reconciled to the consolidated statements of comprehensive loss as follows:

	Three months ended September 30, 2021	Three months ended September 30, 2020	Nine months ended September 30, 2021	Nine months ended September 30, 2020
Net income (loss), per the consolidated statement of comprehensive income (loss)	(1,078,899)	3,982,777	(5,778,000)	7,436,040
Adjustments:				
Finance expense	32,641	47,153	116,447	171,714
Current income tax expense (recovery)	-	973,000	30,345	1,560,528
Deferred income tax expense (recovery)	617,000	688,000	365,000	2,789,000
Depletion and depreciation	789,097	924,007	2,787,055	2,661,854
EBITDA	359,839	6,614,937	(2,479,153)	14,619,136
Corporate administration	905,089	1,010,599	2,697,820	2,642,418
Loss (gain) on partial sale of a subsidiary	-	547,647	-	(1,355,247)
Gain on loss of significant influence on equity accounted investments	(1,020,432)	-	(1,020,432)	-
Share of loss from equity accounted investments	105,890	39,108	344,017	153,345
Write-down of exploration and evaluation assets	-	-	-	15,310
Stock-based compensation	188,094	82,416	616,878	301,000
Deferred premium on flow-through shares	(147,701)	(184,466)	(381,415)	(449,146)
Other income	(2,594)	(44,336)	(19,074)	(107,593)
Point Rousse Project EBITDA	388,185	8,065,905	(241,359)	15,819,223



Working Capital – Working capital is a common measure of near-term liquidity and is calculated by deducting current liabilities from current assets. Working capital is reconciled to the amounts in the consolidated statement of financial position in the Liquidity and Capital Resources section of this MD&A.

#### **Risk Factors**

The exploration, development and mining of mineral deposits involves significant risks, which even a combination of careful evaluation, experience and knowledge may not eliminate. Anaconda is subject to several financial and operational risks that could have a significant impact on its cash flows and profitability. The most significant risks and uncertainties faced by the Company include: the ability to obtain or generate additional funding for development and exploration; the fluctuating price of gold; success of exploration, development and operations activities; health, safety and environmental risks and hazards; uncertainty in the estimation of mineral reserves and mineral resources; replacement of depleted mineral reserves; the potential of production and cost overruns; risks relating to obtaining and maintaining licenses and permits; obligations as a public company; risks relating to government and taxation regulation; volatility in the market price of the Company's securities; risks relating to title and First Nations; risks relating to the construction and development of new mines; limitations on insurance coverage; competition within the mining industry; currency exchange rates (such as the Canadian dollar versus the United States dollar); risks relating to potential litigation; and risks from potential conflicts of interest. Risk related to taxation exists with respect to tax audits and the interpretation of tax regulations by the responsible tax authority. Possible areas of tax audit and interpretation may include the Company's judgements in respect of qualifying Canadian exploration expenses and the related tax deductions renounced to investors under flow-through common share financings.

The Company's ability to generate positive cash flow to generate returns and fund capital requirements and future growth and development is primarily dependent on the price of gold and the Company's ability to meet its production estimates at expected costs. The gold price is impacted by numerous macroeconomic factors outside of the Company's control, and a sustained decrease in the price of gold could impact the Company's profitability and financial position. Furthermore, actual production results may vary from Company estimates due to various factors, including but not limited to: mine dilution, lower than expected grades, recovery issues, power outages, weather related matters, or equipment and/or supply shortages. Lower than expected production could impact the Company's ability to generate cash flows to cover the cost of operations and fund sustainable capital expenditures. The Company mitigates the above risks by diligently tracking the gold price and production performance compared to forecast and budget and re-forecasting production plans accordingly so that required financial decisions can be made in a timely manner.

Readers are encouraged to read a full outline and description of the risk factors described in the Company's Annual Information Form for the year ended December 31, 2020 filed on SEDAR under the Anaconda Mining profile. The occurrence of any one, or combination of, the aforementioned risks could materially adversely impact the Company's business and as a result, the trading price of the Company's common shares could decline and investors could lose part or all of their investment.

### **COVID-19 Pandemic**

The 2019 novel strain of coronavirus causing a contagious respiratory disease known as COVID-19, which was declared a global pandemic by the World Health Organization on March 11, 2020, poses a material risk to our business and operations. If a significant portion of our workforce becomes unable to work due to illness or provincial or federal government restrictions (included travel restrictions, lockdowns, and similar orders restricting certain activities that may be issued or extended by authorities), the Company may be forced to reduce or suspend operations, which could reduce production and limit exploration activities and development project and impact liquidity and financial results. Illnesses or government restrictions related to COVID-19 may also disrupt the supply of raw goods, equipment, supplies, and services upon which the Company's operations rely. The refinery upon which the Company relies to refine and process its gold doré are also subject to these risks and may be required to reduce or suspend operations, which could impact the Company's ability to sell its products and generate revenues. The Company continues to monitor legislative initiatives to provide relief to businesses impacted by COVID-19 to determine their potential impacts or benefits (if any) to the Company.

To the extent the COVID-19 pandemic adversely affects the Company's business and financial results, it may also have the effect of heightening many of the other risks described in the Company's Annual Information Form for the year ended December 31, 2020, such as those relating to the Company's operation and indebtedness and financing. Because of the highly uncertain and dynamic nature of events relating to the COVID-19 pandemic, it is not currently possible to estimate



the impact, if any, of the pandemic on the Company's business. However, these effects could have a material impact on operations, and the Company will continue to monitor the COVID-19 situation closely.

# **Climate Change Risks**

As part of the risk factors outlined in the Company's AIF, management and the Board have considered risks to the business from climate change. Climate change is an international concern and as a result poses risk of both climate changes and government policy in which governments are introducing climate change legislation and treaties at all levels of government that could result in increased costs, and therefore, decreased profitability at some of our operations. Climate change regulations may become more onerous over time as governments implement policies to further reduce carbon emissions, including the implementation of taxation regimes based on aggregate carbon emissions. Some of the costs associated with reducing emissions can be offset by increased energy efficiency and technological innovation. However, the cost of compliance with environmental regulation and changes in environmental regulation have the potential to result in increased cost of operations, reducing the profitability of the Company's operations.

In addition, our operations could be exposed to a number of physical risks from climate change, such as changes in rainfall rates, rising sea levels, reduced water availability, higher temperatures, increased snow pack and extreme weather events. While the Company has not experienced these events at this point, such events or conditions such as flooding or inadequate water supplies could disrupt mining and transport operations, mineral processing and rehabilitation efforts, could create resource shortages and could damage our property or equipment and increase health and safety risks on site. Such events or conditions could have other adverse effects on our workforce and on the communities around our mines.

### **Critical Accounting Estimates and Judgments**

The Company's significant accounting policies are described in Note 1 to the condensed interim consolidated financial statements for the three and nine months ended September 30, 2021, and Note 2 to the audited annual consolidated financial statements for the year ended December 31, 2020. The preparation of the consolidated financial statements require management to make estimates and assumptions that affect the reported amounts of assets and liabilities in the consolidated financial statements and reported amounts of expenses during the reporting period. Such estimates and assumptions affect the carrying value of assets and are based on historical experience and other factors considered relevant. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised.

The critical accounting estimates and judgments discussed below reflect updates from those applied and disclosed in the audited consolidated financial statements for the year ended December 31, 2020. For related details, please refer to the Company's condensed interim consolidated financial statements, which are available on the Company's website and on SEDAR.

# **COVID-19 Pandemic**

The 2019 novel coronavirus ("COVID-19") was characterized as a global pandemic by the World Health Organization on March 11, 2020. Point Rousse continues to operate and the Company's exploration programs are being executed, with robust health and safety protocols in place, including social distancing and wearing masks. The Company continually reviews its policies and procedures based on recommendations from medical authorities.

Given the uncertainty, management exercised significant judgment in determining the impact of COVID-19 on the Company's condensed interim consolidated financial statements, including with respect to financial risks, including liquidity, and the assessment of going concern, life of mine estimates, and the carrying values of the Company's property, mill, and equipment assets and exploration and evaluation assets. The Company has assessed whether there are any impairment indicators for the Company's property, mill, and equipment assets and exploration and evaluation assets in relation to the COVID-19 pandemic and did not note any indicators as of September 30, 2021. Based on management's judgment, as at the date of the consolidated financial statements, there has been no impact from COVID-19 on the Company's estimates and assumptions that has resulted in the need to recognize any further impairment. The Company will continue to assess the impact of COVID-19 on commodity, credit, and equity markets, which may impact management's judgements in the future.



#### Investments

On July 21, 2021, Novamera completed a \$5,000,017 equity financing in which the Company did not participate, diluting its interest in Novamera to 19%. Consequently, the Company no longer holds significant influence over Novamera for accounting purposes. Based on the implied valuation of the financing, the Company recorded \$1,020,432 as a gain on the revaluation of the investment to its fair value (note 10 of the condensed interim consolidated financial statements).

Investments in privately-held companies are initially recorded at cost, being the fair value at the time of acquisition. At the end of each financial reporting period, the Company's management estimates the fair value of investments based on the criteria below and reflects such valuations in the consolidated financial statements.

With respect to valuation, the financial information of private companies in which the Company has investments may not always be available, or such information may be limited and/or unreliable. Use of the valuation approach described below may involve uncertainties and determinations based on the Company's judgment and any value estimated from these may not be realized or realizable. In addition to the events described below, which may affect a specific investment, the Company will consider general market conditions when valuing its privately-held investments. The absence of occurrence of any of these events or any significant change in general market conditions indicates generally that the fair value of the investment has not materially changed.

An upward or downward adjustment is considered appropriate and supported by pervasive and objective evidence such as a significant subsequent equity financing by an unrelated investor at a transaction price higher or lower than the Company's carrying value; or if there have been significant corporate, political or operating events affecting the investee company that, in management's opinion, have a positive or negative impact on the investee company's prospects and therefore its fair value. In these circumstances, the adjustment to the fair value of the investment will be based on management's judgment and any value estimated may not be realized or realizable.

The resulting values may differ from values that would be realized had a ready market existed. The amounts at which the Company's privately-held investments could be disposed of may differ from the carrying value assigned. Such differences could be material.

### **Controls and Procedures**

### **Disclosure Controls and Procedures**

Disclosure controls and procedures are designed to provide reasonable assurance that all material information is gathered and reported to senior management, including the President and Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO") on a timely basis so that appropriate decisions can be made regarding public disclosure.

Anaconda's management, including the CEO and CFO, have as at September 30, 2021, designed Disclosure Controls and Procedures (as defined in National Instrument NI 52-109 of the Canadian Securities Administrators), or caused them to be designed under their supervision, to provide reasonable assurance that material information relating to the issuer is made to them by others, especially in a period where public filings are being prepared; and information required to be disclosed by the issuer in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation.

The Company's management, with the participation of the CEO and the CFO, has evaluated the design of the Company's disclosure controls and procedures as defined in *National Instrument 52-109 Certification of Disclosure in Issuers' Annual and Interim Filings of the Canadian Securities Administrators* and has concluded that disclosure controls and procedures were effective as of September 30, 2021.

#### Internal Control over Financial Reporting

Anaconda's management, including the CEO and CFO, is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is a process designed by, or under the supervision of, the CEO and CFO and effected by management and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS.



Management used the Internal Control—Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") to design, and evaluate the effectiveness of, the Company's internal controls for the year ended December 31, 2020. Based on this evaluation, management concluded that the internal control over financial reporting was operating effectively as of December 31, 2020, to provide reasonable assurance that the financial information is recorded, processed, summarized and reported in a timely manner.

#### **Changes in Internal Control over Financial Reporting**

There have been no changes in the Company's internal control over financial reporting during the three and nine months ended September 30, 2021, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting. Specifically, while the COVID-19 pandemic has resulted in certain changes to the Company's business with respect to social distancing and working remotely, this has not resulted in any material change to the Company's disclosure controls or internal controls over financial reporting.

### **Limitations of Controls and Procedures**

Anaconda's management, including the CEO and CFO, believe that disclosure controls and procedures and internal control over financial reporting, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, they cannot provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been prevented or detected. These inherent limitations include the realities that judgements in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by unauthorized override of the controls. The design of any control system also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed.

#### **Cautionary Statement**

This MD&A contains forward-looking information and forward-looking statements about Anaconda Mining Inc. under Canadian securities legislation. Except for statements of historical fact relating to the Company, forward-looking information includes, but is not limited to, information with respect to the Company's expected production from, and the further potential of, the Company's properties; the Company's ability to raise additional funds; the future price of minerals, particularly gold; the estimation of mineral resources and mineral reserves; conclusions of economic evaluations; the realization of mineral reserve estimates; the timing and amount of estimated future production; costs of production; capital expenditures; success of exploration activities; mining or processing issues; currency exchange rates; government regulation of mining operations; and environmental risks. Generally, forward-looking information can be identified by the use of forward-looking terminology such as "plans", "expects" or "does not expect", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate", or "believes", or variations of such words and phrases or statements that certain actions, events or results "may", "could", "would", "might" or "will be taken", "occur" or "be achieved". Forward-looking information is based on the opinions and estimates of management as of the date such statements are made. Estimates regarding the anticipated timing, amount and cost of exploration and development activities are based on assumptions underlying mineral resource and reserve mineral estimates and the realization of such estimates. Capital and operating cost estimates are based on extensive research of the Company, purchase orders placed by the Company to date, recent estimates of construction and mining costs and other factors. Forward-looking information involves known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements expressed or implied by the forward-looking information. Such factors include: the requirement for additional funding for development and exploration; the fluctuating price of gold; success of exploration, development and operations activities; health, safety and environmental risks and hazards; uncertainty in the estimation of mineral reserves and mineral resources; replacement of depleted mineral reserves; the potential of production and cost overruns; obligations as a public company; risks relating to government and taxation regulation; volatility in the market price of the Company's securities: risks related to the COVID-19 pandemic; risks relating to title and First Nations: risks relating to the construction and development of new mines; the availability of adequate infrastructure; limitations on insurance coverage; the prevalence of competition within the mining industry; currency exchange rates (such as the Canadian dollar versus the United States dollar); risks relating to potential litigation; risks relating to the dependence of the Company on outside parties and key management personnel; and risks in the event of a potential conflict of interest.



Although management of the Company has attempted to identify important factors that could cause actual results to differ materially from those contained in forward-looking information, there may be other factors that cause results not to be as anticipated, estimated or intended. There can be no assurance that such information will prove to be accurate, as actual results and future events could differ materially from those anticipated in such information. Accordingly, readers should not place undue reliance on forward-looking information. The Company does not undertake to update any forward-looking information, except in accordance with applicable securities laws.

#### **Technical Information**

Kevin Bullock, P. Eng., President and Chief Executive Officer, and Paul McNeill, P. Geo., Vice President Exploration, each with Anaconda Mining., are "qualified person(s)" as such term is defined under National Instrument 43-101 – Standards of Disclosure for Mineral Projects and have reviewed and approved the scientific and technical information and data included this MD&A.

