



Anaconda
Mining

Management Discussion and Analysis

For the three and nine months ended September 30, 2020 and September 30, 2019
(Expressed in Canadian Dollars)

ANACONDA MINING INC. Q3 2020 MANAGEMENT DISCUSSION AND ANALYSIS

This management discussion and analysis (“MD&A”) dated November 4, 2020 of Anaconda Mining Inc. (“Anaconda” or the “Company”) provides a discussion of the Company’s consolidated financial position and the results of its consolidated operations for the three and nine months ended September 30, 2020. This MD&A should be read in conjunction with the Company’s condensed interim consolidated financial statements and the related notes for the three and nine months ended September 30, 2020 and September 30, 2019, which were prepared in accordance with International Financial Reporting Standards (“IFRS”) applicable to the preparation of interim financial statements, including International Accounting Standard (“IAS”) 34, Interim Financial Reporting. Since the condensed interim consolidated financial statements do not include all disclosure required by IFRS for annual statements, they should be read in conjunction with the Company’s audited consolidated financial statements as at and for the year ended December 31, 2019. This MD&A should also be read in conjunction with the risk factors described in the “Risk Factors” section at the end of this document. Additional information, including the condensed interim consolidated financial statements for the three and nine months ended September 30, 2020, the audited annual financial statements for the year ended December 31, 2019, the Company’s Annual Information Form for the year ended December 31, 2019, and press releases, have been filed through the System for Electronic Document Analysis and Retrieval (“SEDAR”) and are available online under the Anaconda Mining Inc. profile at www.sedar.com.

All amounts presented are in Canadian Dollars unless otherwise stated.

Certain non-IFRS measures are included in this MD&A, including operating cash cost per ounce and all-in sustaining costs (“AISC”) per ounce. In the gold mining industry, these are common performance measures but may not be comparable to similar measures presented by other issuers. Anaconda believes that these measures, in addition to that information prepared in accordance with IFRS, provides investors with useful information to evaluate the Company’s performance and ability to generate cash flow from its operations. Accordingly, it is intended to provide additional information and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. For further information, refer to the “Non-IFRS Measures” section of this MD&A.

Company Overview

Anaconda Mining is a TSX and OTCQX-listed gold mining, development, and exploration company, focused in the top-tier Canadian mining jurisdictions of Newfoundland and Nova Scotia. The Company operates mining and milling operations in the prolific Baie Verte Mining District of Newfoundland which includes the fully-permitted Pine Cove Mill, tailings facility and deep-water port, as well as ~11,000 hectares of highly prospective mineral property, including those adjacent to the past producing, high-grade Nugget Pond Mine at its Tilt Cove Gold Project. Anaconda is also developing the Goldboro Gold Project in Nova Scotia, a high-grade Mineral Resource and the subject of an on-going feasibility study.

Anaconda’s common shares trade on the Toronto Stock Exchange (“TSX”) under the symbol “ANX” and on the OTCQX under the symbol “ANXGF”. Anaconda Mining Inc. is incorporated under the laws of Ontario, with its registered head office located at 150 York Street, Suite 410, Toronto, Ontario, M5H 3S5. Further information about Anaconda Mining can be found in the Company’s regulatory filings, including the Annual Information Form, available on SEDAR at www.sedar.com and on the Company’s website at www.anacondamining.com.

COVID-19 Pandemic and Preparedness

As of the date of this MD&A, Point Rousse continues to operate and to the Company’s knowledge, no employees, contractors, or consultants directly involved with Anaconda, whether at corporate or at site, have been diagnosed with COVID-19. Strict health and safety protocols, including social distancing, remain in place and are continually reviewed based on recommendations from medical authorities. The Company’s corporate office remains closed for the foreseeable future, and where possible, employees across the Company, including those in the corporate office, are working from home.

At this point, production activities have not been impacted by the COVID-19 pandemic, and a number of strict health and safety protocols have been established to minimize risk to our employees and contractors. All work-related travel is limited to employees working within the “Atlantic Travel bubble” established by Canada’s eastern provinces, including Newfoundland and Labrador and Nova Scotia. Anaconda will continue to closely monitor the situation and will provide updates as they become available.

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Corporate Update

On July 31, 2020, the Company completed a non-brokered private placement for aggregate proceeds of \$5.5 million, consisting of up to 9,500,000 flow-through common shares of the Company at a price of \$0.58 per flow-through share. The proceeds of the financing will be used primarily for exploration and diamond drill programs at the Tilt Cove Project in Newfoundland, the Goldboro and Lower Seal Harbour Projects in Nova Scotia, as well as multiple targets at the Point Rouse Project.

On July 30, 2020, the Company completed the previously announced Share Purchase Agreement with Magna Terra Minerals Inc. ("Magna Terra") whereby Magna Terra acquired all of the issued and outstanding common shares of the Company's wholly-owned subsidiary, 2647102 Ontario Inc. ("ExploreCo"), which held the Company's interests in the Cape Spencer Project in New Brunswick and Great Northern Project in Newfoundland in exchange for approximately 27% of Magna Terra's common shares.

On April 9, 2020, the Company, through a subsidiary called Novamera Inc., completed a spin-out and \$2.0 million financing with a venture capital firm to further the advancement of its Narrow Vein Mining Project (the "Project"). As part of the funding arrangement, the technology and related agreements were transferred to Novamera Inc., of which the Company retains a 34% undiluted interest and has no further direct financial obligations to advance the Project forward.

Consolidated Results Summary

| Financial Results | Three months ended September 30, 2020 | Three months ended September 30, 2019 | Nine months ended September 30, 2020 | Nine months ended September 30, 2019 |
|---|--|---|---|--|
| Revenue (\$) | 12,703,630 | 8,778,562 | 31,594,739 | 23,040,960 |
| Cost of operations, including depletion and depreciation (\$) | 5,540,360 | 5,954,877 | 18,368,320 | 17,770,962 |
| Mine operating income (\$) | 7,163,270 | 2,823,685 | 13,226,419 | 5,269,998 |
| Net income (\$) | 3,982,777 | 1,083,438 | 7,436,040 | 602,825 |
| Net income per share (\$/share) – basic and diluted | 0.03 | 0.01 | 0.05 | 0.00 |
| Cash generated from operating activities (\$) | 6,183,727 | 3,217,085 | 12,007,716 | 4,581,431 |
| Capital investment in property, mill and equipment (\$) | 387,383 | 523,237 | 1,577,708 | 2,048,287 |
| Capital investment in exploration and evaluation assets (\$) | 2,150,374 | 2,595,838 | 4,638,061 | 9,492,019 |
| Average realized gold price per ounce* | US\$1,866 | US\$1,428 | US\$1,672 | US\$1,327 |
| Operating cash costs per ounce sold* | US\$677 | US\$800 | US\$830 | US\$837 |
| All-in sustaining cash costs per ounce sold* | US\$947 | US\$1,208 | US\$1,121 | US\$1,238 |
| | | September 30, 2020 | December 31, 2019 | |
| Total assets (\$) | | 77,257,235 | 63,757,965 | |
| Non-current liabilities (\$) | | 5,778,074 | 6,903,274 | |

*Refer to Non-IFRS Measures section for reconciliation

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| | Three months ended September 30, 2020 | Three months ended September 30, 2019 | Nine months ended September 30, 2020 | Nine months ended September 30, 2019 |
|-----------------------------|--|--|---|---|
| Operational Results | | | | |
| Ore mined (t) | 187,185 | 134,347 | 401,573 | 289,837 |
| Waste mined (t) | 387,116 | 545,873 | 1,510,830 | 1,252,710 |
| Strip ratio | 2.1 | 4.1 | 3.8 | 4.3 |
| Ore milled (t) | 120,359 | 114,373 | 351,828 | 291,026 |
| Grade (g/t Au) | 1.59 | 1.49 | 1.42 | 1.53 |
| Recovery (%) | 88.5 | 85.6 | 87.5 | 81.7 |
| Gold ounces produced | 5,444 | 4,687 | 14,098 | 11,770 |
| Gold ounces sold | 5,105 | 4,652 | 13,948 | 13,057 |

Third Quarter 2020 Highlights

- Anaconda sold 5,105 ounces of gold in Q3 2020, generating metal revenue of \$12.7 million at an average realized gold price* of \$2,486 (US\$1,866) per ounce sold.
- Point Rousse produced 5,444 ounces of gold in Q3 2020, a 16% increase compared to Q3 2019 and a 49% increase from the second quarter of 2020, due to higher grade and tonnes processed. Production for the first nine months of 2020 was 14,098 ounces.
- Mining operations produced 187,185 tonnes of ore during the third quarter, a 39% increase over Q3 2019, as the operation mined the bottom levels of the Pine Cove Pit. The Company ended the third quarter with a stockpile of 100,000 tonnes of ore at an estimated average grade of 1.42 grams per tonne ("g/t").
- The Pine Cove Mill processed 120,359 tonnes during Q3 2020 and achieved mill availability of 97.6%, compared with 114,373 tonnes processed and a mill availability of 97.0% in Q3 2019. Mill throughput was 1,340 tonnes per day in Q3 2020, demonstrating continued improvement over both the first and second quarter of 2020.
- Operating cash costs per ounce sold* at the Point Rousse Project in Q3 2020 were C\$901 (US\$677), compared to C\$1,057 (US\$800) in the three months ended September 30, 2019.
- All-in sustaining cash costs per ounce sold* were C\$1,261 (US\$947) for Q3 2020, a 22% improvement over Q3 2019 as a result of higher ounces sold.
- The Company invested \$2.2 million in its growth projects during Q3 2020, including \$1.5 million on the Goldboro Gold Project and \$0.7 million on exploration programs at the Tilt Cove Project and Point Rousse Project.
- The Point Rousse Complex generated EBITDA* of \$8.1 million in Q3 2020 and \$15.8 million in the nine months ended September 30, 2020, compared with \$3.7 million and \$8.2 million for the respective 2019 periods, with the increase in Point Rousse Project EBITDA driven by the strong gold price and increase in ounces sold over the comparative periods.
- Net income for the three months ended September 30, 2020 was \$4.0 million, or \$0.03 per share, compared to \$1.1 million, or \$0.01 per share, for the three months ended September 30, 2019. The improved net income for the period was driven by the \$3.9 million increase in revenue.
- On July 31, 2020, Anaconda completed a non-brokered flow-through private placement for \$5.5 million, which will accelerate its highly prospective exploration and diamond drill programs in Atlantic Canada, particularly at the Goldboro Gold Project and the Tilt Cove Gold Project.
- As at September 30, 2020, the Company had a cash balance of \$14.8 million and working capital* of \$12.3 million.

*Refer to Non-IFRS Measures section below for reconciliation.

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2020 Guidance

Anaconda is on track to meet its guidance to produce and sell between 18,000 and 19,000 ounces of gold in 2020. Mill feed in 2020 continues to be primarily from mining in the Pine Cove Pit, with mill feed expected to transition to mining from Argyle late in the fourth quarter of 2020. In the third quarter of 2020, the Company received approval from the Department of Natural Resources in Newfoundland for the Argyle development and rehabilitation plans and commenced initial development to allow for the mining of ore to commence in the fourth quarter. As a result of lower grades experienced in the second quarter and the resulting impact on operating cash costs per ounce, the Company revised its operating cash costs per ounce guidance in July 2020 to between C\$1,150 and C\$1,250 per ounce of gold sold (US\$850 – US\$950 at an approximate exchange rate of 0.75), an increase from initial guidance of between C\$1,050 and C\$1,100 per ounce sold (US\$775 - US\$825 at an approximate exchange rate of 0.75). The impact of higher costs per ounce sold is expected to be more than offset by the significantly higher gold price per ounce, both in US and Canadian dollar terms.

Third Quarter 2020 Operating and Financial Review

The Point Rousse operation produced 5,444 ounces of gold in Q3 2020, an increase of 16% compared to the third quarter of 2019 due to higher throughput and better recovery. The Pine Cove Mill processed 120,359 tonnes during Q3 2020, an increase of 5% compared to the third quarter of 2019 due to better mill availability. Average grade during Q3 2020 was 1.59 g/t, a 7% increase over the third quarter of 2019 and an increase of 43% from Q2 2020 when the mine experienced variability to the block model in certain lower areas of the pit. The mill achieved an average recovery rate of 88.5%, an increase from 85.6% achieved in Q3 2019 as a result of the higher-grade profile in Q3 2020.

During the third quarter of 2020, the mine operations produced 187,185 tonnes of ore from the Pine Cove Pit, a 39% increase from Q3 2019, which reflects the lower strip ratio at the lower levels at the Pine Cove Pit compared to the comparative period where the focus was on pushbacks to the Pit. The Company ended the third quarter with an ore stockpile of 100,000 tonnes, which will provide mill throughput in the fourth quarter as the development of Argyle is completed. The Pine Cove Pit has now transitioned to a fully permitted in-pit tailings facility, with over 15 years of capacity at current throughput rates.

The mine operations achieved a strip ratio of 2.1 waste tonnes to ore tonnes between the Pine Cove Pit and development at Argyle, a decrease compared to the first half of 2020, as the operation completed mining of the bottom levels of the Pine Cove Pit. The strip ratio is lower compared to the third quarter of 2019 when mining activity was focused on pushbacks to the Pine Cove Pit.

During the third quarter, the Company received all required permits to initiate development at Argyle. Initial development activities have commenced, including cutting, land clearing and access construction, which allowed for the mining of ore to commence in the middle of October 2020.

Financial Performance - Anaconda sold 5,105 ounces of gold during the third quarter of 2020, generating gold revenue of \$12.7 million at an average realized gold price of C\$2,486 per ounce (US\$1,866).

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| | Three months ended September 30, 2020 | Three months ended September 30, 2019 | Nine months ended September 30, 2020 | Nine months ended September 30, 2019 |
|----------------------------|--|--|---|---|
| Revenue | 12,703,630 | 8,778,562 | 31,594,739 | 23,040,960 |
| Cost of operations | | | | |
| Mining costs | 2,432,583 | 2,949,247 | 7,494,140 | 6,561,969 |
| Processing costs | 2,264,310 | 2,339,586 | 7,196,183 | 6,672,119 |
| Mine support costs | 395,466 | 304,243 | 1,203,898 | 982,820 |
| Inventory adjustment | (476,006) | (676,977) | (236,951) | (76,643) |
| Operating expenses | 4,616,353 | 4,916,099 | 15,657,270 | 14,140,265 |
| Royalties | - | 6,769 | 49,196 | 400,500 |
| Depletion and depreciation | 924,007 | 1,032,009 | 2,661,854 | 3,230,197 |
| Total cost of operations | 5,540,360 | 5,954,877 | 18,368,320 | 17,770,962 |
| Mine operating income | 7,163,270 | 2,823,685 | 13,226,419 | 5,269,998 |

Operating expenses for the three and nine months ended September 30, 2020 were \$4,616,353 and \$15,657,270, respectively, compared to \$4,916,099 and \$14,140,265 in the three and nine months ended September 30, 2019. Operating expenses for Q3 2020 included mining costs of \$2,432,583 and were lower than Q3 2019 primarily due to the 16% decrease in material mined during the quarter. Mining costs of \$7,494,140 for the first nine months of 2020 were higher than the comparative 2019 period due to a 24% increase in material mined at Pine Cove in 2020 compared to Stog'er Tight in 2019. Processing costs of \$2,264,310 in Q3 2020 were lower than the comparative period due to a one-time hydro credit of approximately \$100,000 from the province of Newfoundland. Operating cash costs per ounce sold in the first nine months of 2020 were C\$1,124 (US\$830), and the Company is on track to meet its revised operating cash costs per ounce guidance of C\$1,150 and C\$1,250 per ounce of gold sold (US\$850 – US\$950 at an approximate exchange rate of 0.75).

There was no royalty expense for Q3 2020 compared to \$6,769 in Q3 2019 when production included a small amount of ore from Stog'er Tight, which carries a 3% net smelter royalty. Depletion and depreciation for the three months ended September 30, 2020 was \$924,007 compared with \$1,032,009 recognized in Q3 2019.

Mine operating income for the three months ended September 30, 2020 was \$7,163,270, compared to \$2,823,685 in the corresponding period of 2019, with higher revenue resulting from significantly higher gold prices driving the increase in mine operating income.

Corporate administration costs were \$1,010,599 for Q3 2020, a decrease of 39% from Q3 2019, as a result of one-time severance costs incurred in the comparative period as part of the Company's effort to streamline corporate overhead. The Company also recorded an after-tax gain of \$296,353 (pre-tax loss of \$547,647) on the sale of the ExploreCo disposal group during the three and nine months ended September 30, 2020 as a result of the difference in the value of the share consideration of the Magna Terra common shares (\$1,749,087) and the disposition of the net assets held by ExploreCo consisting of cash of \$13,627, exploration and evaluation assets of \$2,267,459, and deferred tax liabilities of \$844,000, as well as Transaction-related expenses of \$15,648.

Finance expense for the quarter was \$47,153 for Q3 2020 and \$171,714 for the nine months ended September 30, 2020, compared to \$111,165 and \$303,667 for the three and nine months ended September 30, 2019, respectively. Finance costs in the prior year were higher as a result of a gold loan that was delivered into in Q2 and Q3 2019.

Net comprehensive income for the three months ended September 30, 2020, was \$3,982,777, or \$0.03 per share, compared to a net income of \$1,083,438, or \$0.01 per share. The improvement compared to the three months ended September 30, 2019 was the result of higher mine operating income which was partially offset by a higher net income tax expense, as the Company recorded a current income tax expense of \$973,000 relating to provincial mining tax and a deferred income tax

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expense of \$688,000 during the three months ended September 30, 2020 (three months ended September 30, 2019 – expense of \$351,000 and a recovery of \$693,000, respectively). For the nine months ended September 30, 2020, net income was \$7,436,040, or \$0.05 per share, compared to \$602,825, or \$0.00 per share for the first nine months of 2019, similarly due to the higher period over period mine operating income, partially offset by a higher net income tax expense, predominantly driven by a significantly higher gold price environment.

Company Strategy and Outlook

Anaconda Mining is an established gold producer in Atlantic Canada with a strong production growth profile in the near-term, with the aim of growing to annual production of 150,000 ounces per annum over the next 3 to 5 years. The Company has been producing profitably in Newfoundland for over 10 years and has developed the infrastructure, management team, and experienced workforce to serve as the platform for its aggressive growth plan.

Major highlights and progress during the first nine months of 2020 to advance the Company's strategy include:

- Expanded the Goldboro Gold Project diamond drill program to 15,000 metres to convert and add Mineral Resources to the Feasibility Study, potentially extending the mine life and improving various economic parameters of the Goldboro Project.
- Engaged Nordmin Engineering Inc., who brings significant experience with narrow-vein underground mining, to optimize the Goldboro mine plan and finalize the definitive feasibility study.
- Announced an open-pit Mineral Reserve for the Argyle Deposit of 535,592 tonnes at an average diluted grade of 2.06 g/t gold containing 35,477 ounces over a 22-month life of mine, using a base case gold price of C\$1,900 (US\$1,425) and commenced development in Q3 2020.
- Announced the initiation of a 35-line kilometre ground magnetic and IP geophysical survey and 10,000 metre diamond drill program at highly prospective targets including the Scarp, West Pond, Growler, East Pond, and Betts Cove targets at the Tilt Cove Gold Project, which now comprises a total of 6,075 hectares of prospective mineral lands with a record of past gold and copper production.
- Initiated exploration programs at multiple locations at the Point Rouse Project, which includes 5,500 metres of diamond and percussion drilling proximal to the Pine Cove, Argyle, and Stog'er Tight Deposits and announced that a significant zone of gold mineralization extends at least 650 metres west of the Stog'er Tight Mine sequence, with mineralization now extending over a total strike length of 1,200 metres.
- Announced the results of the Goldboro bulk sample program, which successfully tested a large area within the 2019 Mineral Resource Estimate with respect to continuity of gold grade and geological interpretation, confirming the position and continuity of mineralized zones.
- Completed a non-brokered flow-through financing of \$5.5 million, which will accelerate its highly prospective exploration and diamond drill programs in Atlantic Canada.
- Completed the sale of ExploreCo with Magna Terra Minerals Inc. ("Magna Terra") whereby Magna Terra acquired the Cape Spencer Project in New Brunswick and Great Northern Project in Newfoundland in exchange for approximately 27% of Magna Terra's common shares.
- Completed the spin-out and financing of its Narrow Vein Mining Project, which will advance the innovative technology with no further direct financial commitment from the Company.

THE GOLDBORO GOLD PROJECT, NOVA SCOTIA

The Goldboro Gold Project ("Goldboro" or the "Project") is a 100%-owned, high-grade Mineral Resource located in Guysborough County, Nova Scotia, located approximately 180 kilometres northeast of Halifax and covering 600 hectares. The Goldboro Mineral Resource occurs in three spatially contiguous zones along the Upper Seal Harbour anticline, consisting of the Boston Richardson Zone, the East Goldbrook Gold Zone ("EG Gold System"), and the West Goldbrook Zone ("WG Gold System").

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➤ Moving Towards Goldboro Development

During the first quarter of 2020, in light of feedback from Nova Scotia Environment and Anaconda personnel changes, a detailed review of all permitting activity to date was undertaken to identify further work required to support the filing of an Environmental Assessment Registration Document ("EARD"). As a result, it was determined that additional data collection and predictive work would be required. GHD Limited ("GHD") is now leading the permitting activities for the Project and is overseeing the water monitoring program and other work to support the EARD and the subsequent Industrial Approval Application (GHD was involved with ongoing projects and permitting by St Barbara Limited who own the fully permitted and operating Moose River Consolidated gold project in Nova Scotia).

Furthermore, there are evolving Federal regulatory requirements at the regional level with respect to waterways and the potential location of any mine waste (including tailings facilities), which the Company anticipates will require further assessment and predictive work and extend the permitting timelines. Based on the aforementioned matters, the Company expects to receive required permits (including release from the Environmental Assessment, the Industrial Approval, and Mining Lease) at the earliest in the fourth quarter of 2021.

The revised permitting timeline has provided the Company an opportunity to optimize the Project, as it has identified many opportunities to increase the net present value of the Project based on initial results and feedback arising from the work undertaken to date in connection with the Goldboro definitive Feasibility Study (the "Study"). The Company has engaged Nordmin Engineering Inc. ("Nordmin"), replacing the previous consultants, to evaluate these opportunities and complete the Study. Nordmin is well placed for this optimization work as they bring significant experience with narrow-vein underground mining.

Furthermore, Anaconda has initiated the expansion of a 5,500-metre diamond drill program at Goldboro to 15,000 metres with the aim of converting Inferred Mineral Resources proximal to planned development into Indicated Mineral Resources. Based on conversion rates observed to date in over 27,000 metres of drilling, the Company believes the drill program has the potential to add significant value by possibly extending the life of mine and improving the Project's economics. The diamond drill program is being funded from funds from the July 2019 and July 2020 flow-through financings.

The Company has commenced activities required to permit the drill program, and critically consider logistical matters given the ongoing COVID-19 pandemic, to ensure that any drill programs are executed in a way that ensures the absolute health and safety of our personnel, contractors, and the communities where we operate.

In January 2020, the Company announced the positive results of an underground bulk sample program (the "Bulk Sample") undertaken at the Goldboro Gold Project. The objectives of the Bulk Sample were to confirm the geological interpretation of the deposit, test for spatial and grade continuity of the mineralized structures, validate key assumptions of the updated Mineral Resource model, and test certain types of mining methods. The Bulk Sample successfully tested a large area within the 2019 Mineral Resource Estimate with respect to continuity of gold grade and geological interpretation, confirming the position and continuity of mineralized zones. The average head grade of 3.81 g/t gold from the Pine Cove Mill showed a positive reconciliation of 8.5% to the mine grade of 3.51 g/t gold, demonstrating an upside bias within an acceptable range, while the high gravity recovery of 51% confirmed metallurgical test work.

Bulk Sample Claim - In July 2019, the Company began shipping the bulk sample material to the Pine Cove Mill with NIL Group Limited ("NIL"). On July 23, 2019, the Company announced that NIL had filed a Statement of Claim (the "Claim"), alleging that the Company was responsible for certain additional costs in relation to the shipment. As a result, NIL issued and served an arrest warrant with respect to the 1,132 tonnes ("Arrested Ore") which were yet to be discharged from the barge at the time of filing of the Claim, from a total initial delivery of 3,900 tonnes. The Company considers the Claim to be without merit and on August 16, 2019, the Company filed its Statement of Defense and Counterclaim against NIL and its principals, alleging, among other things, contractual breach, negligent and/or fraudulent misrepresentation, and fraudulent deceit. The Company subsequently engaged Atlantic Towing Limited to ship the remaining tonnes, which were successfully unloaded at the end of September at Pine Cove. In October 2019, the Company obtained a Court order in order to process the Arrested Ore on condition that the proportional gross revenue generated from the Arrested Ore of \$208,838 would be deposited to an escrow account with the Court pending further legal proceedings. Such funds were paid to the Court in January 2020 and have been reflected as restricted cash on the consolidated statement of financial position. The Company has also been named as a third-party defendant in separate claims filed by two suppliers which were engaged by NIL. The Company had no contractual relationship with either plaintiff and consequently the Company considers both claims to be without merit and has filed a Statement of Defense against each claim. Subsequent to September 30, 2020, the Company

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agreed to settle certain unpaid liabilities with local suppliers in Nova Scotia, and added those costs to the ongoing claim against NIL.

➤ **Expanding the Mineral Resource**

On December 18, 2019, the Company filed an updated Mineral Resource Estimate ("Mineral Resource") prepared in accordance with National Instrument 43-101 ("NI 43-101") for Goldboro, with an effective date of August 21, 2019. The Mineral Resource includes 27,467 metres of drilling conducted by the Company including 15,112 metres of diamond drilling in 57 holes since the previous Mineral Resource Estimate of July 19, 2018.

| Resource Type | Au (g/t) | Cut-off | Category | Tonnes (Rounded) | Au (g/t) | Troy Ounces (Rounded) |
|-----------------------------------|-----------|---------|-------------------------------|------------------|-------------|-----------------------|
| Open Pit | 0.50 | | Measured | 844,000 | 2.40 | 65,200 |
| | | | Indicated | 111,000 | 2.63 | 9,400 |
| | | | Measured and Indicated | 955,000 | 2.43 | 74,600 |
| | | | Inferred | 22,000 | 2.79 | 2,000 |
| Underground | 2.00 | | Measured | 967,000 | 6.08 | 189,200 |
| | | | Indicated | 2,174,000 | 6.22 | 434,800 |
| | | | Measured and Indicated | 3,141,000 | 6.18 | 624,000 |
| | | | Inferred | 2,985,000 | 7.12 | 254,400 |
| Combined Open Pit and Underground | 0.50/2.00 | | Measured | 1,811,000 | 4.37 | 254,400 |
| | | | Indicated | 2,285,000 | 6.05 | 444,200 |
| | | | Measured and Indicated | 4,096,000 | 5.30 | 698,600 |
| | | | Inferred | 3,007,000 | 7.09 | 685,100 |

Mineral Resource Estimate Notes

1. *Mineral Resources were prepared in accordance with NI 43-101 and the CIM Definition Standards (2014). Mineral Resources that are not mineral reserves do not have demonstrated economic viability. This estimate of Mineral Resources may be materially affected by environmental, permitting, legal, title, taxation, sociopolitical, marketing, or other relevant issues.*
2. *Open pit Mineral Resources are reported at a cut-off grade of 0.5 g/t gold that is based on a gold price of CAD\$1,753/oz (~US\$1,350/oz) and a gold processing recovery factor of 95%.*
3. *Underground Mineral Resource is reported at a cut-off grade of 2.0 g/t gold that is based on a gold price of CAD\$1,753/oz (~US\$1,350/oz) and a gold processing recovery factor of 95%.*
4. *Appropriate mining costs, processing costs, metal recoveries, and inter ramp pit slope angles were used by WSP to generate the pit shell.*
5. *Appropriate mining costs, processing costs, metal recoveries and stope dimensions were used by WSP to generate the potential underground resource.*
6. *Rounding may result in apparent summation differences between tonnes, grade, and contained metal content.*
7. *Tonnage and grade measurements are in metric units. Contained gold ounces are in troy ounces.*
8. *Contributing assay composites were capped at 80 g/t Au.*
9. *A bulk density factor was calculated for each block based on a regression formula.*

The Mineral Resource was prepared by WSP Canada Inc. ("WSP") under the supervision of Todd McCracken, P. Geo., an "Independent Qualified Person", as defined in NI 43-101. The effective date of this Mineral Resource is August 21, 2019.

BAIE VERTE MINING DISTRICT, NEWFOUNDLAND

The Baie Verte Mining District in north-central part of Newfoundland is a prolific mining camp for gold deposits, hosting five known gold deposits and home to two past producing high-grade gold mines at Nugget Pond and Hammerdown. The Baie Verte Mining District is the location of two of the company's key projects – the Point Rouse Complex and the Tilt Cove Gold Project.

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➤ Production and Operating Cash Flow – The Point Rouse Complex

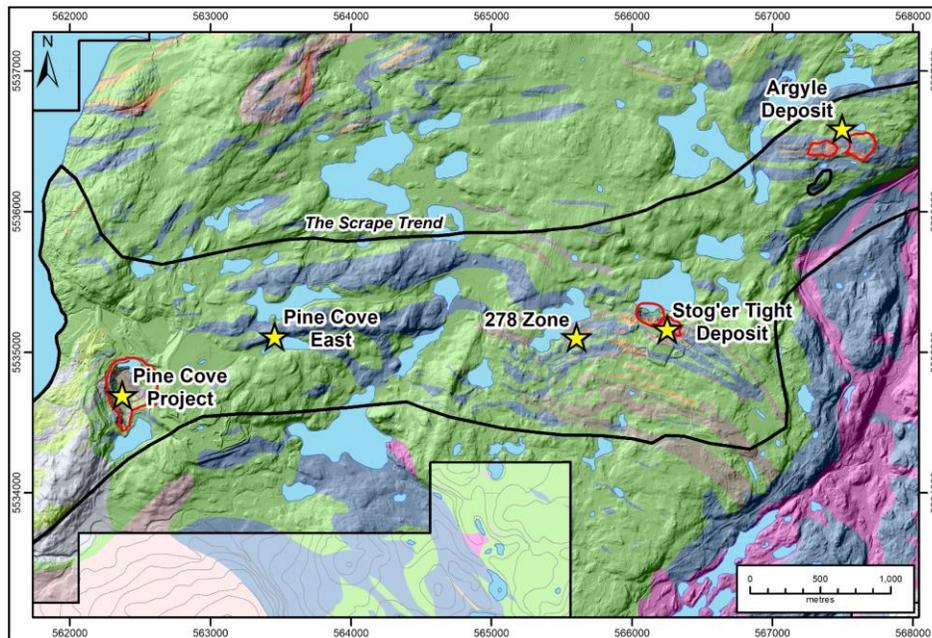
The Point Rouse Complex is located in the Baie Verte Mining District in the north-central part of Newfoundland, accessible year-round by paved roads and a 5.5 kilometre mine road. Point Rouse includes the Pine Cove open pit, the Stog'er Tight open pit mine, and the Argyle Development Project. Point Rouse is anchored by complete mill infrastructure with current throughput of up to 1,300 tonnes per day and a fully permitted and operational in-pit tailings storage facility with 15 years of capacity at existing throughput rates.

As the only operating gold mine in the Newfoundland, Anaconda has developed a unique advantage from its excellent infrastructure and experienced local workforce. As a result, the Company is positioned to fast track discoveries of gold resources through development and into production.



Anaconda is projecting to produce and sell between 18,000 and 19,000 ounces of gold in 2020 from the Point Rouse Complex. The Company continues to progress the development of the Argyle Project, where recent infill drilling was incorporated into an updated mineral resource and mine plan.

On August 4, 2020, the Company announced an open-pit Mineral Reserve for the Argyle Deposit of 535,592 tonnes at an average diluted grade of 2.06 g/t gold containing 35,477 ounces over a 22-month life of mine, using a base case gold price of C\$1,900 (US\$1,425). Anaconda has received all required permits to initiate development at Argyle, including a release from the Environmental Assessment and receipt of a Certificate of Approval (Department of Municipal Affairs and Environment), and the acceptance of the Development, Rehabilitation and Closure plan (Department of Natural Resources). Initial development activities commenced in Q3 2020, including cutting, land clearing and access construction, with mining of ore commencing in mid-October 2020. Argyle had robust economics with a pre-tax net present value at a 5% discount rate ("NPV 5%") of \$13.05 million with an internal rate of return ("IRR") of 262%, and an after tax NPV 5% of \$11.4 million with an IRR of 245%. Total initial capital requirements of \$2.98 million are required, mainly for pre-stripping of waste and site preparation.



➤ **Exploration Upside and Mine Life Extension**

Anaconda is confident that it will continue to extend the life of the Point Rouse operation, and has identified the following prospective targets that the Company has initiated and/or completed exploration activities on.

☐ **Stog'er Tight (278 Zone)**

- Drilling approximately 500 metres southwest along strike from the Stog'er Tight Mine;
- Previous drilling and channel sampling in this area included 1.28 g/t gold over 8.8 metres and 3.81 g/t gold over 3.0 metres respectively;
- Intersected several wide, high-grade intervals including: 5.45 g/t gold over 20.0 metres (44.0 to 64.0 metres), including 33.90 g/t gold over 1.0 metre in diamond drill hole BN-20-311; 18.42 g/t gold over 5.0 metres (48.0 to 53.0 metres), including 74.40 g/t gold over 1.0 metre in diamond drill hole BN-20-309; 10.14 g/t gold over 7.0 metres (28.0 to 35.0 metres), including 33.90 g/t gold over 1.0 metre in diamond drill hole BN-20-310; 5.55 g/t gold over 8.0 metres (25.0 to 33.0 metres), including 39.70 g/t gold over 1.0 metre in diamond drill hole BN-19-295; 4.37 g/t gold over 15.0 metres (98.0 to 113.0 metres), including 10.41 g/t gold over 5.0 metres in diamond drill hold BN-20-338; and 3.32 g/t gold over 8.0 metres (38.0 to 46.0 metres), including 11.80 g/t gold over 1.0 metre in diamond drill hole BN-20-326.
- Mineralization at Stog'er Tight now extends over a total strike length of 1,200 metres and is open along strike to the southwest and down-dip on its western half.

☐ **Pine Cove East**

- Three IP anomalies in rocks that host the Pine Cove deposit are located 1 kilometre east of the Pine Cove mine and remain to be tested.

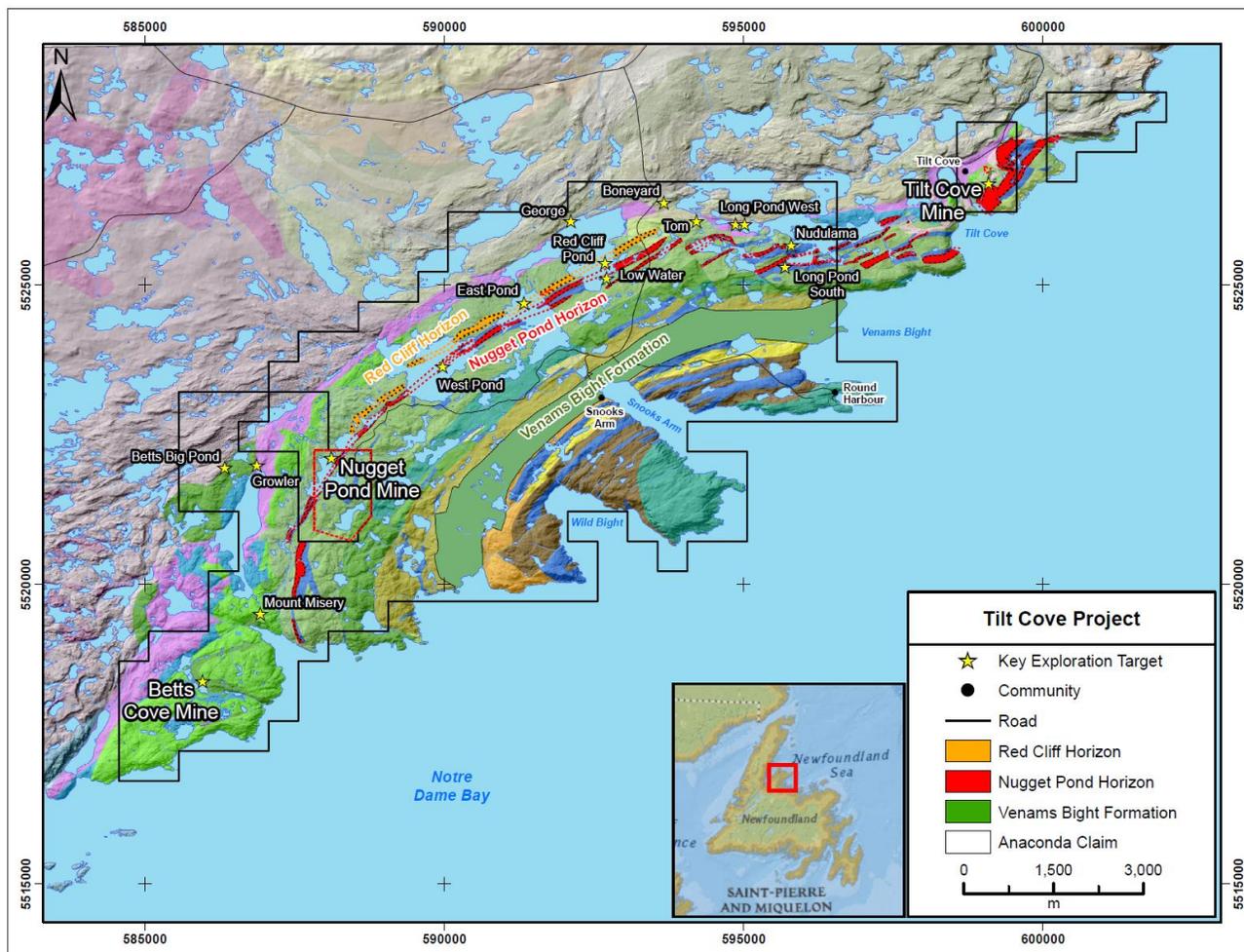
☐ **Point Rouse General**

- Recent drilling success at Stog'er Tight has resulted in a refinement of the Point Rouse exploration model that has resulted in a re-evaluation and prioritization of exploration targets. The Company anticipates it will conduct a broad exploration program to drill test some of these targets in the coming months.

➤ **Significant Exploration Potential – The Tilt Cove Gold Project**

In May 2019, Anaconda announced that it had significantly expanded the footprint of its Tilt Cove Project, located approximately 45 km by road from the Pine Cove Mill, with the consolidation of a property package covering a 20 km strike extent of the Betts Cove Complex, a highly prospective geological terrane with a record of past gold and copper production. The Tilt Cove Project now comprises a total of 6,075 hectares of prospective mineral lands acquired via a combination of staking by the Company and the execution of option agreements, marking the first time the package has been assembled in 20 years. The land position includes the Nugget Pond Horizon, which hosts the past-producing high-grade Nugget Pond Mine that produced 168,748 ounces of gold, with an average grade of 9.85 g/t gold.

The Company initiated a fully-funded \$1.5 million exploration program at Tilt Cove in June 2019. Field work included the collection of 569 prospecting rock samples and 2,192 soil samples, a detailed drone magnetic survey, the completion of a LiDAR survey over the entire area, and a review of all available drill core.



Upon receipt of all prospecting and soil sample assays and geophysical data sets, Anaconda conducted a full evaluation of all available data to determine the highest priority targets to drilling. In Q4 2019 and Q1 2020, the Company initiated a trenching and a diamond drilling program of up to 4,000 metres, including initial trenching and 1,000 metres of drill testing at the Growler Showing, West Pond, East Pond and Red Cliff Pond targets. The program was suspended several weeks earlier than planned in March 2020 in light of issues related to personnel travel across multiple regions and ensuring adherence to social distancing principles as well as deteriorating ice conditions that prevented further on-ice drilling at these targets.

On July 21, 2020, the Company announced the initiation of a 35-kilometre ground magnetic and IP geophysical survey and 10,000 metre diamond drill program at highly prospective targets including the Scarp, West Pond, Growler, East Pond, and Betts Cove targets.

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Q3 2020 MANAGEMENT DISCUSSION AND ANALYSIS

Liquidity and Capital Resources

Anaconda manages its liquidity by generating positive cash flows from the Point Rouse operations, funding capital and growth expenditures with equipment leases and term loans, and raising funds through the issuance of equity (including flow-through financing) to support growth projects. The Company's primary uses of cash include the development of Goldboro, operating and sustaining expenditures at the Point Rouse Complex, exploration expenditures, and corporate expenses.

| <i>(In \$)</i> | September 30, 2020 | December 31, 2019 |
|---------------------------|---------------------------|-------------------|
| Cash and cash equivalents | 14,755,538 | 4,351,588 |
| Inventory | 6,324,181 | 5,576,343 |
| Other current assets | 937,087 | 1,321,246 |
| | 22,016,806 | 11,249,177 |
| Trade and other payables | 5,181,768 | 5,134,303 |
| Current taxes payable | 1,551,000 | 553,598 |
| Current portion of loans | 1,951,955 | 2,311,210 |
| Other current liabilities | 1,007,298 | 522,004 |
| | 9,692,021 | 8,521,116 |
| Working capital* | 12,324,785 | 2,728,061 |

** Refer to Non-IFRS Measures section*

As at September 30, 2020, the Company had working capital of \$12,324,785, which included cash and cash equivalents of \$14,755,538. Current taxes payable reflect an estimate of the Newfoundland mining taxes payable for the first three quarters of 2020, with mining taxes of \$563,126 relating to 2019 being paid in the three months ended September 30, 2020. The increase in other current liabilities reflects the initial advance from the Future Skills Centre relating to a microlearning training program, which was offset by the deferred flow-through premium recognized as a result of flow-through expenditures spent in the nine months ended September 30, 2020.

The current portion of loans includes \$1,465,609 outstanding from a \$5.0 million term loan with the Royal Bank of Canada ("RBC"), entered into in March 2019. The term loan carries a fixed interest rate of 4.6% and performance guarantee fee by Export Development Canada ("EDC") of 1.85%, payable quarterly based on the proportional amount outstanding.

In March 2020, the Company amended its Line of Credit Agreement with RBC to amend the existing revolving credit facility to \$275,000 and include a \$725,000 revolving demand facility. In August 2020, the revolving credit facility was removed from the Agreement and the revolving demand facility was increased to \$1,000,000. The Company also maintains a \$750,000 revolving equipment lease line of credit with RBC. Under the terms of the Agreement, RBC maintains a first-ranking general security agreement including a specific security interest in the Company's ball mill and cone crushers. During Q1 2020, the Company changed insurance companies which provide the surety bonds to backstop its performance obligations with respect to the Company's reclamation obligations. Under the terms of the replacement surety bonds, the Company was required to provide collateral of \$908,119, equivalent to 25% of the value of the bonds. The collateral was provided in the form of an irrevocable letter of credit from RBC under the revolving demand facility. As at September 30, 2020, there were outstanding balances of \$908,119 and \$119,123 on the revolving demand facility and revolving equipment lease line of credit, respectively, and the Company had not drawn against the revolving credit facility.

Cash Flow Analysis

Anaconda generated \$6,183,727 in operating cash flows during the three months ended September 30, 2020, after accounting for corporate administration costs of \$1,010,599. The Point Rouse Project generated EBITDA of \$8,065,905, based on gold sales of 5,105 ounces at an average gold price of C\$2,486 per ounce sold and operating cash costs of C\$901 per ounce sold.

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During Q3 2020, the Company continued to invest in its key growth projects in Newfoundland and Nova Scotia. The Company spent \$2,150,374 on exploration and evaluation assets (adjusted for amounts included in trade payables and accruals at September 30, 2020), primarily on the continued advancement of the Goldboro Gold Project and exploration activities at Tilt Cove, and invested \$387,383 into capitalized development for Argyle and sustaining capital for the Pine Cove Mill. During the three months ended September 30, 2020, the Company also generated \$216,140 in net proceeds from the sale of marketable securities.

Financing activities during the three months ended September 30, 2020 included the net proceeds of \$5,463,763 from a non-brokered flow-through private placement completed in July 2020, the ongoing repayment of the RBC term loan, and the repayment of other loans and lease obligations. The Company also received \$330,997 from the exercise of warrants and \$169,701 from the exercise of stock options.

Commitments

As of September 30, 2020, the Company has the following contractual obligations:

| | 1 year | 1 - 3 years | More than 3 years | Total |
|--|-------------------|------------------|----------------------|-------------------|
| | \$ | \$ | \$ | \$ |
| Trade payables and accrued liabilities | 5,181,768 | - | - | 5,181,768 |
| RBC loan | 1,465,609 | 879,385 | - | 2,344,994 |
| Provincial government loan | 83,180 | 56,884 | - | 140,064 |
| Federal government loan | 92,400 | 54,800 | - | 147,200 |
| Lease liabilities | 258,559 | 137,242 | 45,620 | 441,421 |
| Other loans | 52,207 | - | - | 52,207 |
| Flow-through commitment | 4,859,083 | - | - | 4,859,083 |
| Interest payable | 123,844 | 19,652 | 984 | 144,480 |
| | 12,116,650 | 1,147,963 | 46,604 | 13,311,217 |

As at September 30, 2020, the Company has a commitment to spend \$4,859,083 of flow-through funds on eligible exploration expenses, related to the private placement completed in July 2020.

In the third quarter of 2020, the Company locked into forward sales on a delivery basis for 1,400 ounces of its production for the fourth quarter of 2020. The gold price for the orders was locked in at an average of \$2,543 per ounce with delivery in the fourth quarter of 2020.

The Company has royalty obligations on its various mineral properties as follows:

- A net smelter return (“NSR”) of 3% is payable to a third-party on gold sold from the Stog’er Tight Property.
- A \$3,000,000 capped NSR on 4 mineral exploration licenses in the Point Rouse Project, which forms part of the Argyle property, is calculated at 3% when the average price of gold is less than US\$2,000 per ounce for the calendar quarter and is 4% when the average price of gold is more than US\$2,000 per ounce for the calendar quarter.
- A \$3,000,000 capped NSR of 3% on a property that forms part of the Argyle Property. Once the aggregate limit has been met and 200,000 ounces of gold has been sold from the property, the NSR decreases to 1%.
- A net profits interest (“NPI”) agreement over the Point Rouse Mining Leases with Royal Gold Inc. whereby the Company is required to pay Royal Gold Inc. 7.5% of net profits, calculated as the gross receipts generated from the claims less all cumulative development and operating expenses. At September 30, 2020, the Company has determined it has approximately \$12.9 million in expenditures deductible against future receipts.

The Company also has royalties payable to various vendors of mineral leases located outside the currently anticipated mining areas.

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Off-Balance Sheet Items

As at September 30, 2020, the Company did not have any off-balance sheet items, except for an irrevocable letter of credit from the Royal Bank of Canada in the amount of \$908,119 which was issued as collateral against the Company's surety bonds with respect to its reclamation obligations (equivalent to 25% of the value of surety bonds).

Outstanding Share and Equity Instrument Information

The Company's share capital and equity instruments outstanding comprised the following:

| | September 30, 2020 | December 31, 2019 |
|--|--------------------|-------------------|
| Authorized: Unlimited number of common shares | | |
| Issued: Fully paid common shares | 148,213,426 | 135,216,962 |
| Issued: Common share purchase warrants | 16,726,761 | 23,795,615 |
| Issued: Stock options | 6,626,459 | 7,772,875 |
| Issued: Share units | 1,538,698 | 1,967,256 |

As at the date of this MD&A, the fully paid common shares outstanding of Anaconda was 150,953,726. Subsequent to September 30, 2020, 2,240,300 warrants and 400,000 stock options were exercised, and 100,000 share units were redeemed.

The terms and details of the Company's equity incentive plans, including the stock options plan and share unit plan, are outlined in the Company's condensed interim consolidated financial statements for the three and nine months ended September 30, 2020.

Financial Instruments Risk Exposure

The Company is exposed to financial risks sensitive to changes in commodity prices, foreign exchange, and interest rates. The Company's Board of Directors has overall responsibility for risk management oversight. Currently, the Company has not entered into any options and future contracts to manage its price-related exposures. Similarly, derivative financial instruments are not currently used to reduce these financial risks. The Company's risk exposures and the impact on the Company's financial instruments are summarized below:

Credit Risk

The Company's credit risk is primarily attributable to trade and other amounts receivable, which consist primarily of goods and services tax due from the Federal Government of Canada. The maximum exposure of credit risk is best represented by the carrying amount of the financial instruments. The Company considers credit risk negligible.

The Company's cash and restricted cash are held with an established Tier-1 Canadian financial institution, and consequently management believes that the credit risk with respect to this financial instrument is low and that the Company has no significant concentration of credit risk arising from operations.

Liquidity Risk

The Company monitors the expected settlement of financial assets and liabilities on an ongoing basis; there are no significant payables that are outstanding past their due dates. As at September 30, 2020, the Company had a net working capital of \$12,324,785 (December 31, 2019 - \$2,728,061), including cash of \$14,755,538 (December 31, 2019 - \$4,351,588).

The Company undergoes an in-depth budgeting process each year which is supplemented by a continuous detailed cash forecasting process. Anaconda currently funds its obligations from the cash flow generated by the Point Rousse Project. If necessary, the Company may seek financing for capital projects or general working capital purposes. Such financing, if

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required, will depend on several unpredictable factors, which are often beyond the control of the Company. These would include the realized price of the actual gold produced from the Company's operating mines, and the expected expenditures for exploration and development.

At September 30, 2020, the carrying value and fair value amounts of the Company's financial instruments are approximately equal.

Market Risk

Market risk is the risk of loss that may arise from changes in market factors such as interest rates, foreign exchange rates, commodity prices and/or stock market movements ("price risk").

Foreign Currency Risk

The Company's functional currency is the Canadian Dollar. The Company sells its gold production and transacts business using the Canadian Dollar.

There are minimal operational expenses incurred by the Company in US dollars. The assets and liabilities of the Company are recorded in Canadian dollars. As a result, management has assessed that fluctuations in the US dollar against the Canadian dollar are negligible to the financial results of the Company.

Interest Rate Risk

The Company has no interest-bearing assets and only fixed-interest debts. Anaconda invests excess cash, when available, in a cashable money market account. The Company reviews its interest rate exposure periodically, giving consideration to potential renewals of existing positions and alternative financial investments.

Quarterly Information

| <i>(\$ thousands unless otherwise stated)</i> | Q3 2020 | Q2 2020 | Q1 2020 | Q4 2019 | Q3 2019 | Q2 2019 | Q1 2019 | Q4 2018 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Revenue | 12,704 | 8,356 | 10,535 | 6,507 | 8,779 | 5,486 | 8,777 | 9,759 |
| Mine operating income | 7,163 | 2,429 | 3,633 | 1,588 | 2,824 | 124 | 2,322 | 1,268 |
| Net income (loss) | 3,983 | 1,982 | 1,471 | (230) | 1,083 | (1,638) | 1,158 | (356) |
| Net income (loss) per share (basic and diluted) (<i>\$ per share</i>) | 0.03 | 0.01 | 0.01 | (0.00) | 0.01 | (0.01) | 0.01 | (0.00) |
| Cash flow from operations | 6,184 | 1,444 | 4,380 | (209) | 3,217 | (2,771) | 4,135 | 3,386 |
| Total assets | 77,257 | 67,083 | 65,769 | 63,758 | 65,791 | 60,292 | 64,803 | 57,942 |
| Non-current liabilities | 5,778 | 6,024 | 6,670 | 6,903 | 6,247 | 6,967 | 7,710 | 5,291 |

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Related Party Transactions

Remuneration of Key Management and Transactions with Related Parties

Key management personnel include the members of the Board of Directors, the President and Chief Executive Officer, and the Chief Financial Officer. Compensation of key management personnel (including directors) for the reporting period was as follows:

| | Three months ended September 30, 2020 | Three months ended September 30, 2019 | Nine months ended September 30, 2020 | Nine months ended September 30, 2019 |
|--|--|--|---|---|
| Salaries, bonuses, fees and short-term benefits (\$) | 149,977 | 310,784 | 541,302 | 917,596 |
| Severance payments (\$) | - | 694,243 | - | 694,243 |
| Share-based compensation (\$) | 51,405 | 166,218 | 190,745 | 510,734 |
| | 201,382 | 1,171,245 | 732,047 | 2,122,573 |

As at September 30, 2020, included in trade and other payables is \$34,000 (December 31, 2019 – \$442,750) of amounts due for directors' fees and one-time severance costs.

During the nine months ended September 30, 2020, the Company purchased a warehouse building at the Goldboro Project from a director of the Company for \$100,000

Magna Terra Minerals Inc.

The Company and Magna Terra have certain key management personnel in common. As described in Note 11 of the condensed interim consolidated financial statements, the Company completed a transaction with Magna Terra on July 30, 2020, whereby Magna Terra acquired all of the issued and outstanding common shares of the Company's wholly-owned subsidiary, ExploreCo. The Company and Magna Terra have entered into a service level agreement whereby the Company provides certain services to Magna Terra, including technical geology services and exploration program management, corporate services, and finance and accounting support. As at September 30, 2020, included in trade and other receivables is \$152,074 (December 31, 2020 - \$nil) of amounts charged under the service level agreement.

Non-IFRS Measures

Anaconda has included in this MD&A certain non-IFRS performance measures as detailed below. In the gold mining industry, these are common performance measures but may not be comparable to similar measures presented by other issuers. The Company believes that, in addition to conventional measures prepared in accordance with IFRS, certain investors use this information to evaluate the Company's performance and ability to generate cash flow. Accordingly, it is intended to provide additional information and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS.

Operating Cash Costs per Ounce of Gold – Anaconda calculates operating cash costs per ounce sold by dividing operating expenses per the consolidated statement of comprehensive income (loss), net of silver sales by-product revenue, by the gold ounces sold during the applicable period. Operating expenses include mine site operating costs such as mining, processing and administration as well as royalties, however excludes depletion and depreciation and rehabilitation costs.

All-In Sustaining Costs per Ounce of Gold – Anaconda has adopted an all-in sustaining cost performance measure that reflects all of the expenditures that are required to produce an ounce of gold from current operations. While there is no standardized meaning of the measure across the industry, the Company's definition conforms to the all-in sustaining cost definition as set out by the World Gold Council in its guidance dated June 27, 2013. The World Gold Council is a non-

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regulatory, non-profit organization established in 1987 whose members include global senior mining companies. The Company believes that this measure will be useful to external users in assessing operating performance and the ability to generate free cash flow from current operations.

The Company defines all-in sustaining costs as the sum of operating cash costs (per above), sustaining capital (capital required to maintain current operations at existing levels), corporate administration costs, sustaining exploration, and rehabilitation accretion and amortization related to current operations. All-in sustaining costs excludes capital expenditures for significant improvements at existing operations deemed to be expansionary in nature, exploration and evaluation related to growth projects, financing costs, debt repayments, and taxes. Canadian and US dollars are noted for realized gold price, operating cash costs per ounce of gold and all-in sustaining costs per ounce of gold. Both currencies are considered relevant and the Company uses the average foreign exchange rate for the period.

The operating cash costs per ounce and all-in sustaining costs per ounce are reconciled to the consolidated statement of comprehensive income as follows:

| | Three months ended September 30, 2020 | Three months ended September 30, 2019 | Nine months ended September 30, 2020 | Nine months ended September 30, 2019 |
|--|--|--|---|---|
| Operating expenses per the consolidated statement of comprehensive income, including royalties | 4,616,353 | 4,922,868 | 15,706,466 | 14,540,765 |
| By-product silver sales credit | (14,235) | (7,472) | (34,054) | (14,394) |
| By-product aggregates sales credit | - | - | - | - |
| Operating cash costs (\$) | 4,602,118 | 4,915,396 | 15,672,412 | 14,526,371 |
| Sustaining expenditures – property, mill and equipment | 387,383 | 523,237 | 1,577,708 | 2,048,287 |
| Sustaining expenditures – exploration and evaluation | 354,950 | 115,573 | 960,346 | 524,119 |
| Corporate administration costs | 1,010,599 | 1,649,560 | 2,642,418 | 3,728,682 |
| Share-based compensation | 82,416 | 201,260 | 301,000 | 620,761 |
| Rehabilitation – accretion and amortization (operating) | 1,870 | 12,207 | 5,941 | 33,418 |
| All-in sustaining cash costs (“AISC”) (\$) | 6,439,336 | 7,417,233 | 21,159,825 | 21,481,638 |
| Gold ounces sold | 5,105 | 4,652 | 13,948 | 13,056 |
| Operating cash costs per ounce sold (\$ / ounce) | 901 | 1,057 | 1,124 | 1,113 |
| AISC per ounce sold (\$ / ounce) | 1,261 | 1,594 | 1,517 | 1,645 |
| Average US Dollar exchange rate during period | 0.7508 | 0.7574 | 0.7391 | 0.7524 |
| Operating cash costs per ounce sold (US\$ / ounce) | 677 | 800 | 830 | 837 |
| AISC per ounce sold (US\$ / ounce) | 947 | 1,208 | 1,121 | 1,238 |

Average Realized Gold Price per Ounce Sold – In the gold mining industry, average realized gold price per ounce sold is a common performance measure that does not have any standardized meaning. The most directly comparable measure prepared in accordance with IFRS is gold revenue. The measure is intended to assist readers in evaluating the revenue received in a period from each ounce of gold sold.

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Average realized gold price per ounce sold is reconciled to the consolidated statement of comprehensive income as follows:

| | Three months ended September 30, 2020 | Three months ended September 30, 2019 | Nine months ended September 30, 2020 | Nine months ended September 30, 2019 |
|--|--|--|---|---|
| Gold revenue (\$) | 12,689,395 | 8,771,090 | 31,560,685 | 23,026,566 |
| Gold ounces sold | 5,105 | 4,652 | 13,948 | 13,056 |
| Average realized gold price per ounce sold (\$) | 2,486 | 1,885 | 2,263 | 1,763 |
| Average US Dollar exchange rate during period | 0.7508 | 0.7574 | 0.7391 | 0.7524 |
| Average realized gold price per ounce sold (US\$) | 1,866 | 1,428 | 1,672 | 1,327 |

Earnings before Interest, Taxes, Depreciation and Amortization ("EBITDA") - EBITDA is earnings before transaction costs, finance expense, current and deferred income tax expense and depletion and depreciation.

Point Rousse Project EBITDA is EBITDA before corporate administration, share-based compensation, deferred premium on flow-through shares, and all other expenses and other income.

The EBITDA and Point Rousse Project EBITDA amounts are reconciled to the consolidated statements of comprehensive income as follows:

| | Three months ended September 30, 2020 | Three months ended September 30, 2019 | Nine months ended September 30, 2020 | Nine months ended September 30, 2019 |
|--|--|--|---|---|
| Net income, per the consolidated statement of comprehensive income | 3,982,777 | 1,083,438 | 7,436,040 | 602,825 |
| Adjustments: | | | | |
| Finance expense | 47,153 | 111,165 | 171,714 | 303,667 |
| Current income tax expense | 973,000 | 351,000 | 1,560,528 | 599,163 |
| Deferred income tax expense (recovery) | 688,000 | (693,000) | 2,789,000 | (741,000) |
| Depletion and depreciation | 924,007 | 1,032,009 | 2,661,854 | 3,230,197 |
| EBITDA | 6,614,937 | 1,884,612 | 14,619,136 | 3,994,852 |
| Corporate administration | 1,010,599 | 1,649,560 | 2,642,418 | 3,728,682 |
| Loss (gain) on partial or full sale of a subsidiary | 547,647 | - | (1,355,247) | - |
| Share of loss from equity accounted investments | 39,108 | - | 153,345 | - |
| Write-down of exploration and evaluation assets | - | - | 15,310 | - |
| Stock-based compensation | 82,416 | 201,260 | 301,000 | 620,761 |
| Deferred premium on flow-through shares | (184,466) | (71,846) | (449,146) | (71,846) |
| Other (income) expenses | (44,336) | 47,131 | (107,593) | (42,852) |
| Point Rousse Project EBITDA | 8,065,905 | 3,710,717 | 15,819,223 | 8,229,597 |

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Working Capital – Working capital is a common measure of near-term liquidity and is calculated by deducting current liabilities from current assets. Working capital is reconciled to the amounts in the consolidated statement of financial position in the Liquidity and Capital Resources section of this MD&A.

Risk Factors

The exploration, development and mining of mineral deposits involves significant risks, which even a combination of careful evaluation, experience and knowledge may not eliminate. Anaconda is subject to several financial and operational risks that could have a significant impact on its cash flows and profitability. The most significant risks and uncertainties faced by the Company include: the ability to obtain or generate additional funding for development and exploration; the fluctuating price of gold; success of exploration, development and operations activities; health, safety and environmental risks and hazards; uncertainty in the estimation of mineral reserves and mineral resources; replacement of depleted mineral reserves; the potential of production and cost overruns; risks relating to obtaining and maintaining licenses and permits; obligations as a public company; risks relating to government and taxation regulation; volatility in the market price of the Company's securities; risks relating to title and First Nations; risks relating to the construction and development of new mines; limitations on insurance coverage; competition within the mining industry; currency exchange rates (such as the Canadian dollar versus the United States dollar); risks relating to potential litigation; risks related to the COVID-19 pandemic; and risks from potential conflicts of interest. Risk related to taxation exists with respect to tax audits and the interpretation of tax regulations by the responsible tax authority. Possible areas of tax audit and interpretation may include the Company's judgements in respect of qualifying Canadian exploration expenses and the related tax deductions renounced to investors under flow-through common share financings.

The Company's ability to generate positive cash flow to generate returns and fund capital requirements and future growth and development is primarily dependent on the price of gold and the Company's ability to meet its production estimates at expected costs. The gold price is impacted by numerous macroeconomic factors outside of the Company's control, and a sustained decrease in the price of gold could impact the Company's profitability and financial position. Furthermore, actual production results may vary from Company estimates due to various factors, including but not limited to: mine dilution, lower than expected grades, recovery issues, power outages, weather related matters, or equipment and/or supply shortages. Lower than expected production could impact the Company's ability to generate cash flows to cover the cost of operations and fund sustainable capital expenditures. The Company mitigates the above risks by diligently tracking the gold price and production performance compared to forecast and budget and re-forecasting production plans accordingly so that required financial decisions can be made in a timely manner.

Readers are encouraged to read a full outline and description of the risk factors described in the Company's Annual Information Form for the year ended December 31, 2019 filed on SEDAR under the Anaconda Mining profile. The occurrence of any one, or combination of, the aforementioned risks could materially adversely impact the Company's business and as a result, the trading price of the Company's common shares could decline and investors could lose part or all of their investment.

COVID-19 Pandemic

The 2019 novel strain of coronavirus causing a contagious respiratory disease known as COVID-19, which was declared a global pandemic by the World Health Organization on March 11, 2020, poses a material risk to our business and operations. If a significant portion of our workforce becomes unable to work due to illness or provincial or federal government restrictions (included travel restrictions and "shelter-in-place" and similar orders restricting certain activities that may be issued or extended by authorities), the Company may be forced to reduce or suspend operations, which could reduce production and limit exploration activities and development project and impact liquidity and financial results. Illnesses or government restrictions related to COVID-19 may also disrupt the supply of raw goods, equipment, supplies, and services upon which the Company's operations rely. The refinery upon which the Company relies to refine and process its gold doré are also subject to these risks and may be required to reduce or suspend operations, which could impact the Company's ability to sell its products and generate revenues. The Company continues to monitor legislative initiatives to provide relief to businesses impacted by COVID-19 to determine their potential impacts or benefits (if any) to the Company.

To the extent the COVID-19 pandemic adversely affects the Company's business and financial results, it may also have the effect of heightening many of the other risks described in the Company's Annual Information Form for the year ended December 31, 2019 filed on SEDAR under the Anaconda Mining profile, such as those relating to the Company's operation

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and indebtedness and financing. Because of the highly uncertain and dynamic nature of events relating to the COVID-19 pandemic, it is not currently possible to estimate the impact, if any, of the pandemic on the Company's business. However, these effects could have a material impact on operations, and the Company will continue to monitor the COVID-19 situation closely.

Critical Accounting Estimates and Judgments

The Company's significant accounting policies are described in Note 1 to the condensed interim consolidated financial statements for the three and nine months ended September 30, 2020 and Note 2 to the audited annual consolidated financial statements for the year ended December 31, 2019. The preparation of the consolidated financial statements require management to make estimates and assumptions that affect the reported amounts of assets and liabilities in the consolidated financial statements and reported amounts of expenses during the reporting period. Such estimates and assumptions affect the carrying value of assets and are based on historical experience and other factors considered relevant. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised.

The critical accounting estimates and judgments discussed below reflect updates from those applied and disclosed in the audited consolidated financial statements for the year ended December 31, 2019. For related details, please refer to the Company's condensed interim consolidated financial statements, which are available on the Company's website and on SEDAR.

COVID-19 Pandemic

The 2019 novel coronavirus ("COVID-19") was characterized as a global pandemic by the World Health Organization on March 11, 2020. Point Rousse continues to operate and to the Company's knowledge, no employees, contractors, or consultants directly involved with Anaconda, whether at corporate or at site, have been diagnosed with COVID-19. Strict health and safety protocols, including social distancing, remain in place and are continually reviewed based on recommendations from medical authorities.

Given the uncertainty, management exercised significant judgment in determining the impact of COVID-19 on the Company's condensed interim consolidated financial statements, including with respect to financial risks, including liquidity, and the assessment of going concern, life of mine estimates, and the carrying values of the Company's property, mill, and equipment assets and exploration and evaluation assets. The Company has assessed whether there are any impairment indicators for the Company's property, mill, and equipment assets and exploration and evaluation assets in relation to the COVID-19 pandemic and did not note any indicators as of September 30, 2020. Based on management's judgment, as at the date of the condensed interim consolidated financial statements, there has been no impact from COVID-19 on the Company's estimates and assumptions that has resulted in the need to recognize any further impairment. The Company will continue to assess the impact of COVID-19 on commodity, credit, and equity markets, which may impact management's judgements in the future.

Equity Accounted Investments

In 2019, the Company incorporated Novamera (previously Sustainable Extractive Technologies Inc. (Canada)) to further the advancement of the Company's drilling technology to recover ore from steeply dipping, narrow vein deposits that are considered uneconomic when applying traditional extraction methods (the "Narrow Vein Mining Project" or the "Project"). As at December 31, 2019, the Company held an 80% interest of Novamera, with the non-controlling interest of 20% being held equally by two of the Company's former executives. As at December 31, 2019, the carrying value of non-controlling interest was \$nil.

On April 9, 2020, the Company completed a \$2.0 million financing with a venture capital firm to further the advancement of the Project through Novamera. As part of the funding arrangement, the technology and the Company's related agreements with the Atlantic Innovation Fund, Research & Development Company, and the Industrial Research Assistance Program (note 12) were transferred to Novamera. In exchange for a \$2.0 million investment in Novamera, the venture capital firm received a 41% interest in Novamera, in the form of preferred shares. Two of the Company's former executives received a 25% interest in the form of common shares and the Company retained a 34% interest in Novamera on closing.

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On July 30, 2020, the Company completed the sale of its wholly owned subsidiary, 2647102 Ontario Inc. (“ExploreCo”), with Magna Terra Minerals Inc. (“Magna Terra”). Pursuant to the sale, the Company acquired a total of 12,493,482 common shares of Magna Terra, representing a 27% interest in Magna Terra upon closing.

Equity accounted investments are investments over which the Company has significant influence, but not control. Generally, the Company is considered to have the ability to exert significant influence when it holds more than a 20% interest in an entity. However, determining significant influence is a matter of judgment and specific circumstances. As at September 30, 2020, the Company had significant influence over Novamera and Magna Terra.

The fair value of the Company's 34% retained investment in the common shares of Novamera was determined with reference to the venture capital firm's investment in its preferred shares. The features of the preferred shares include priority over the common shares in the event of liquidation or dilution events. Judgment was applied in determining that the differences between the preferred and common shares would not give rise to a significant difference in value on initial recognition of the Company's equity accounted investment in Novamera. As a result of recognizing the Company's retained investment in Novamera at fair value, as well as the assumption of certain liabilities by Novamera upon closing, the Company recognized a gain of \$1,902,894 during the nine months ended September 30, 2020 (note 11 of the condensed interim consolidated financial statements).

The fair value of the Company's 27% interest in Magna Terra was valued based on the share price of Magna Terra at the closing date of the transaction. As a result of recognizing the Company's investment in Magna Terra at fair value, the Company recognized an after-tax gain of \$296,353 on the sale of the ExploreCo disposal group during the nine months ended September 30, 2020 (note 11 of the condensed interim consolidated financial statements).

The financial results of the Company's equity accounted investments are included in the Company's consolidated financial statements using the equity method, whereby the Company recognizes its share of earnings or losses and of other comprehensive income (losses) of the equity accounted investment in its own consolidated statement of income (loss), as applicable. Dilution gains and losses arising from changes in the Company's interest in equity accounted investments are recognized in income (loss). If the Company's investment is reduced to zero, additional losses are not provided for, and a liability is not recognized, unless the Company has incurred legal or constructive obligations, or made payments on behalf of the equity accounted investment.

The Company assesses, at each reporting date, whether there is objective evidence that its interest in an equity accounted investment is impaired. If impaired, the carrying value of the Company's share of the underlying assets of the equity accounted investment is written down to its estimated recoverable amount, with any difference charged to the consolidated statement of income.

Controls and Procedures

Disclosure Controls and Procedures

Disclosure controls and procedures are designed to provide reasonable assurance that all material information is gathered and reported to senior management, including the President and Chief Executive Officer (“CEO”) and the Chief Financial Officer (“CFO”) on a timely basis so that appropriate decisions can be made regarding public disclosure.

Anaconda's management, including the CEO and CFO, have as at September 30, 2020, designed Disclosure Controls and Procedures (as defined in National Instrument N1 52-109 of the Canadian Securities Administrators), or caused them to be designed under their supervision, to provide reasonable assurance that material information relating to the issuer is made to them by others, especially in a period where public filings are being prepared; and information required to be disclosed by the issuer in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation.

The Company's management, with the participation of the CEO and the CFO, has evaluated the design of the Company's disclosure controls and procedures as defined in *National Instrument 52-109 Certification of Disclosure in Issuers' Annual and Interim Filings of the Canadian Securities Administrators* and has concluded that disclosure controls and procedures were effective as of September 30, 2020.

Internal Control over Financial Reporting

Anaconda's management, including the CEO and CFO, is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is a process designed by, or under the supervision of, the CEO and CFO and effected by management and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. Management used the Internal Control—Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") to design, and evaluate the effectiveness of, the Company's internal controls for the year ended December 31, 2019. Based on this evaluation, management concluded that the internal control over financial reporting was operating effectively as of December 31, 2019, to provide reasonable assurance that the financial information is recorded, processed, summarized and reported in a timely manner.

Changes in Internal Control over Financial Reporting

There have been no changes in the Company's internal control over financial reporting during the nine months ended September 30, 2020, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting. ***Specifically, while the COVID-19 pandemic has resulted in certain changes to the Company's business with respect to social distancing and working remotely, this has not resulted in any material change to the Company's disclosure controls or internal controls over financial reporting.***

Limitations of Controls and Procedures

Anaconda's management, including the CEO and CFO, believe that disclosure controls and procedures and internal control over financial reporting, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, they cannot provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been prevented or detected. These inherent limitations include the realities that judgements in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by unauthorized override of the controls. The design of any control system also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed.

Cautionary Statement

This MD&A contains forward-looking information and forward-looking statements about Anaconda Mining Inc. under Canadian securities legislation. Except for statements of historical fact relating to the Company, forward-looking information includes, but is not limited to, information with respect to the Company's expected production from, and the further potential of, the Company's properties; the Company's ability to raise additional funds; the future price of minerals, particularly gold; the estimation of mineral resources and mineral reserves; conclusions of economic evaluations; the realization of mineral reserve estimates; the timing and amount of estimated future production; costs of production; capital expenditures; success of exploration activities; mining or processing issues; currency exchange rates; government regulation of mining operations; and environmental risks. Generally, forward-looking information can be identified by the use of forward-looking terminology such as "plans", "expects" or "does not expect", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate", or "believes", or variations of such words and phrases or statements that certain actions, events or results "may", "could", "would", "might" or "will be taken", "occur" or "be achieved". Forward-looking information is based on the opinions and estimates of management as of the date such statements are made. Estimates regarding the anticipated timing, amount and cost of exploration and development activities are based on assumptions underlying mineral resource and reserve mineral estimates and the realization of such estimates. Capital and operating cost estimates are based on extensive research of the Company, purchase orders placed by the Company to date, recent estimates of construction and mining costs and other factors. Forward-looking information involves known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements expressed or implied by the forward-looking information. Such factors include: the requirement for additional funding for development and exploration; the fluctuating price of gold; success of exploration, development and operations activities; health, safety and environmental risks and hazards; uncertainty in the estimation of mineral reserves and mineral resources; replacement of depleted mineral reserves; the potential of production

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and cost overruns; obligations as a public company; risks relating to government and taxation regulation; volatility in the market price of the Company's securities; risks related to the COVID-19 pandemic; risks relating to title and First Nations; risks relating to the construction and development of new mines; the availability of adequate infrastructure; limitations on insurance coverage; the prevalence of competition within the mining industry; currency exchange rates (such as the Canadian dollar versus the United States dollar); risks relating to potential litigation; risks relating to the dependence of the Company on outside parties and key management personnel; and risks in the event of a potential conflict of interest.

Although management of the Company has attempted to identify important factors that could cause actual results to differ materially from those contained in forward-looking information, there may be other factors that cause results not to be as anticipated, estimated or intended. There can be no assurance that such information will prove to be accurate, as actual results and future events could differ materially from those anticipated in such information. Accordingly, readers should not place undue reliance on forward-looking information. The Company does not undertake to update any forward-looking information, except in accordance with applicable securities laws.

Technical Information

Kevin Bullock, P. Eng., President and Chief Executive Officer, and Paul McNeill, P. Geo., Vice President Exploration, each with Anaconda Mining., are "qualified person(s)" as such term is defined under National Instrument 43-101 – Standards of Disclosure for Mineral Projects and have reviewed and approved the scientific and technical information and data included this MD&A.